

PROCEEDINGS  
of the

**GOVERNORS STATE UNIVERSITY**

**BOARD OF TRUSTEES**

July 1, 2018– June 30, 2019

Volume XXIV



***Governors State***  
**U N I V E R S I T Y**

**GOVERNORS STATE UNIVERSITY  
UNIVERSITY PARK, ILLINOIS  
BOARD OF TRUSTEES**

**APPOINTED MEMBERS**

Carney A. Barr	Term Expires 2023	Olympia Fields, IL
Bruce N. Friefeld	Term Expires 2019	Naperville, IL
Cornelius Griggs	Term Expires 2023	Chicago, IL
Patrick J. Ormsby	Term Expires 2023	Flossmoor, IL
Masah S. SamForay	Term Expires 2023	Olympia Fields, IL
Anibal L. Taboas	Term Expires 2019	Woodridge, IL
Lorraine M. Tyson	Term Expires 2019	Chicago, IL

**STUDENT MEMBER**

Linda Coleman                      Terms: July 1, 2017 - June 30, 2019      Richton Park, IL

**OFFICERS**

Patrick J. Ormsby, Chairperson  
Lorraine M. Tyson, Vice Chairperson  
Bruce N. Friefeld, Secretary  
Kimberly Lambert-Thomas, Treasurer

Dr. Elaine P. Maimon, President

**PROCEEDINGS  
of the Governors State University  
BOARD OF TRUSTEES**

**Fiscal Year 2019- July 1, 2018 – June 30, 2019**

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**SPECIAL MEETING  
July 27, 2018**

**CALL TO ORDER AND ROLL CALL**

**ACTION ITEMS**

1. *Resolution 19—01: Authorization to Amend a Contract for Underwriting Services*
2. *Resolution 19—02: Authorization for Financing of Capital Improvement Projects*
3. *Resolution 19—03: Authorization to Extend a Contract with First Midwest Bank*

**EXECUTIVE SESSION**

**PUBLIC COMMENT**

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**SPECIAL MEETING  
July 27, 2018**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

The Governors State University Board of Trustees Special Meeting for Friday, July 27, 2018 was called to order by Chair Patrick Ormsby at 10:05 am. Roll call was taken and Trustees Lorraine Tyson, Bruce Friefeld, Anibal Taboas, Carney Barr, and Linda Coleman were present. Trustees Masah SamForay and Cornelius Griggs were absent.

Also in attendance: Elaine P. Maimon, President; W. Paul Bylaska, Interim Vice President for Administration and Finance; Sarah Luke, General Counsel; David Golland, Faculty Senate President; Lester Van Moody III, Student Senate President; Penny Perdue, Chief of Administrative Operations and Liaison to the Board; Villalyn Baluga, Associate Vice President for Finance; Sandra Zurawski, Director of Budget and Financial Planning; Charles Pustz, Associate Vice President for ITS; Jim Zumerchik, Interim Associate Vice President for Facilities Development Management; Tracy Sullivan, Assistant Vice President of Procurement; Barbara Winicki, Professor, CAS; Todd Freier and Cedric Gordon of Chapman and Cutler LLP; Maya Golliday and Mauricio Nares of Mesirow Financial; James Prichard of Columbia Capital Management LLC, via telephone; Mark Bennett, Attorney; Jim Montana, Attorney; and Susan Feibus, Attorney.

**ACTION ITEMS**

***Resolution 19—01: Authorization to Amend a Contract for Underwriting Services***

Ormsby entertained a motion to approve Resolution 19—01. Tyson made a motion. Friefeld seconded. There were no questions. The motion was approved by unanimous voice vote.

***Resolution 19—02: Authorization for Financing of Capital Improvement Projects***

Ormsby entertained a motion to approve Resolution 19—02. Taboas made a motion. Barr seconded. Bylaska introduced the representatives from Chapman and Cutler, Mesirow Financial, and Columbia Capital Management. Chapman and Cutler provided an overview of the process undertaken to procure the bonds. Bylaska acknowledged there is a considerable amount of information in the Board Book, which has been vetted carefully by the individuals involved. He then called on Mesirow Financial (Mesirow) to explain the marketability of the bonds. Mesirow gave a brief overview of their work in the process. They reported they were able to get them insured, which is good in terms of their ability to sell them. Tyson asked when the transaction was likely to take place, to which Mesirow answered early next week, with closing expected on August 23. They added the market is very capable right now. Taboas questioned whether the

University's rating with Moody's had improved. Mesirow responded Moody's does look positively at the passing of a state budget and the stable financial state of the University. Ormsby asked Bylaska to frame out the overall amount being borrowed. He stated the total is approximately \$15M with net proceeds to the University expected to be \$13.8M, which will be used to address the previously discussed prioritized deferred maintenance projects. Jim Pritchard answered questions brought up by Tyson regarding the terms of repayment. There being no further questions a roll call vote was taken and Ormsby, Tyson, Friefeld, Taboas, Barr, and Coleman voted aye. The motion passed.

***Resolution 19—03: Authorization to Extend a Contract with First Midwest Bank***

Ormsby entertained a motion to approve Resolution 19—03. Tyson made a motion. Coleman seconded. Bylaska provided a brief overview of the contract with First Midwest Bank, whose contract is up October 31, 2018. This action will extend it through June 30, 2019 so there is ample time to prepare an RFP and perform due diligence. Taboas questioned whether extending the contract would raise an issue because it did not go out for bid. Sullivan responded the extension has been approved by all state agencies, and just requires Board approval. The motion was approved by unanimous voice vote.

**EXECUTIVE SESSION**

Ormsby entertained a motion to go into Executive Session. Coleman moved that the Governors State University Board of Trustees meet in Executive Session pursuant to Illinois Open Meetings Act Section 2(c)1 to discuss personnel. Tyson seconded. Roll call vote was taken and Ormsby, Tyson, Friefeld, Taboas, Barr, and Coleman voted aye. Executive Session commenced at 10:26am.

Open Session resumed at 11:39 am. Ormsby reported that the Board met in Executive Session to discuss matters of personnel. No final action was taken.

**PUBLIC COMMENT**

There were no requests for Public Comment.

**TRUSTEE COMMENTS**

Ormsby requested the Draft Agenda for the Annual Board Retreat be forwarded to the Trustees as soon as possible. Maimon agreed to do so that day. Tyson requested that it include an update on policies implemented to address audit findings. Bylaska confirmed the request.

Ormsby entertained a motion to adjourn. Tyson made a motion. Coleman seconded. The motion was approved by unanimous voice vote and the Special Meeting of the Governors State University Board of Trustees adjourned at 11:42 am.

Respectfully submitted,

Joan Johns Maloney

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
July 27, 2018**

***Resolution 19—01: Amendment of Resolution 18-33: Contract for Underwriting Services:*** Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves an amendment to Resolution 18-33, adopted on May 16, 2018, to reflect the amount of the underwriting cost from “not to exceed \$170,000” to “not to exceed \$185,000”.

*Approved July 27, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld". The signature is written in a cursive style with a large initial "B" and "F".

Bruce N. Friefeld, Secretary  
Board of Trustees



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**RESOLUTION AUTHORIZING FINANCING OF  
CAPITAL IMPROVEMENT PROJECTS**

**JULY 27, 2018  
RESOLUTION NO. 19—02**

WHEREAS, under the terms of the Governors State University Law, 110 ILCS 670/15-1 *et seq.*, the Board of Trustees (the “*Board*”) of Governors State University (the “*University*”) is authorized to acquire real and personal property for use by the University; and

WHEREAS, the Board has found and determined that it is advisable and necessary to enter into an Installment Purchase Contract for the acquisition of structural and operational improvements to various campus buildings and grounds (the “*Improvements*”); and

WHEREAS, the Board desires to enter into an Indenture of Trust with Amalgamated Bank of Chicago, as trustee (the “*Trustee*”) pursuant to which the Trustee will issue Certificates of Participation (Capital Improvement Project), Series 2018 (the “*Certificates*”) in the payments to be made by the Board under the Installment Purchase Contract, in order to obtain funds for the purpose of financing the Improvements;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of Governors State University in special meeting assembled, that:

1. It is hereby determined to be desirable that the Board authorize the execution and delivery of an Installment Purchase Contract and an Indenture of Trust, and the issuance of the Certificates in connection therewith, in order to provide funds to finance the Improvements.

2. Amalgamated Bank of Chicago is hereby authorized to serve as Trustee.

3. Pursuant to the Board’s existing contract, the firm of Chapman and Cutler LLP is hereby retained as Bond Counsel and Disclosure Counsel to the Board in connection with the issuance of the Certificates.

4. Pursuant to the Board’s existing contract, the firm of Columbia Capital Management, LLC is hereby retained as Financial Advisor to the Board in connection with the issuance of the Certificates.

5. The Board approves the sale of the Certificates to Mesirow Financial, Inc. (the “*Underwriter*”) upon the terms set forth in the Certificate Purchase Agreement, and subject to the following conditions: (a) the Certificates shall not exceed an aggregate principal amount of \$15,000,000 (net of original issue discount or premium, if any); (b) the Certificates will have a final maturity or final maturities of not later than 10 years from the date of issuance of the Certificates; (c) the price at which the Certificates will be sold will not be less than 97% of the par amount thereof; and (d) the True Interest Cost (TIC) on the Certificates shall not exceed 6.25% per annum. The final terms of the

Certificates shall be approved by the Treasurer, at his discretion and within such parameters. The Board approves the form of the Certificate Purchase Agreement, a copy of which is on file with the Secretary of the Board for recording. The appropriate officer of the Board is hereby authorized and directed to execute the Certificate Purchase Agreement in the name and on behalf of the Board in substantially the form presented at this meeting, or with such changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting. The fees for services of the Underwriter shall be contingent upon the actual sale of the Certificates.

6. The Board approves the preparation and distribution of a Preliminary Official Statement, in substantially the form presented to this meeting, and authorizes the preparation and distribution of an Official Statement in connection with the sale of the Certificates. The Board approves the Preliminary Official Statement, a copy of which is on file with the Secretary of the Board for recording. The appropriate officer of the Board is hereby authorized and directed to execute the final Official Statement in the name of and on behalf of the Board in substantially the form of the Preliminary Official Statement presented to this meeting, with the addition of final terms of the Certificates, and with such changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the Preliminary Official Statement presented to this meeting.

7. The Board approves the forms of the Installment Purchase Contract, Indenture of Trust, Acquisition Agreement and Continuing Disclosure Undertaking. Copies of such documents are on file with the Secretary of the Board for recording. The appropriate officers of the Board are hereby authorized and directed to execute such documents in the name of and on behalf of the Board in substantially the forms presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting.

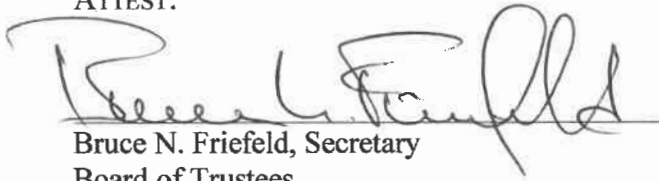
8. The Board approves the purchase of financial guaranty insurance for the Certificates by the Underwriter, as deemed economically beneficial and determined to be in the best interests of the Board by the Treasurer of the Board following consultation with the financial advisor and the Underwriter. The Board agrees to comply with such terms and provisions of the financial guaranty insurance as are approved by the Treasurer of the Board.

9. The Chairman, the Treasurer and the Secretary of the Board and their designees, and the members, officers, agents and employees of the Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of this Resolution and with the actions of the members, officers, agents, and employees of the Board which are in

conformity with the intent and purposes of this Resolution, whether heretofore or hereafter taken or done, which actions shall be and are ratified, confirmed and approved.

Board Action on: July 27, 2018 Postpone: NA  
Motion By: Anibal Taboas Amend: NA  
Second By: Carney Barr Disapprove: NA  
Vote: Yeas: 6 Nays: 0 Approve: Yes

ATTEST:



Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
July 27, 2018**

***Resolution 19—03: Authorization to Extend a Contract with First Midwest Bank:*** Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves an extension of the existing contract with First Midwest Bank of Tinley Park, IL for banking related services for GSU and the GSU Foundation through June 30, 2019.

*Approved July 27, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES ANNUAL RETREAT**

**August 17, 2018**

*Breakfast 8:00 am, Meeting Convenes 9:00 am*

*La Banque Hotel*

*2034 Ridge Road, Homewood, IL 60430*

**Call to Order and Welcoming Remarks**

*Patrick Ormsby, Chair*

**President's Overview**

*Dr. Elaine P. Maimon*

**Study Session**

**Report on New and Revised Policies**

**The Evolution of Illinois Higher Education and How GSU is Adapting**

**Report from Enrollment Management Task Force**

**Year-End Report/Budget Overview**

**Update on Deferred Maintenance Bond Financing**

**Vision 2020 / Strategy 2025**

1. Academic Quality
2. Update on University Health Center
3. Update on Soccer Program
4. Greek Life
5. GSU's Progress in Meeting Procurement Diversity Goals

**Action Items**

Approval of Minutes – March 2, 2018; May 16, 2018; July 27, 2018

**Review of 2019 Meeting Dates**

**Executive Session**

**Public Comment**

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

**Adjournment**



**GOVERNORS STATE UNIVERSITY  
ANNUAL BOARD RETREAT**

**August 17, 2018  
La Banque Hotel  
Homewood, IL**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

Board Chair Patrick Ormsby called the Governors State University Board of Trustees Annual Board Retreat to order on Friday, August 17, 2018 at 9:02 am. Roll call was taken and Trustees Bruce N. Friefeld, Masah SamForay, and Student Trustee Linda Coleman were in attendance. Trustees Lorraine Tyson, Anibal Taboas, Carney A. Barr, and Cornelius Griggs were absent. A quorum was not present.

Also in attendance: Elaine P. Maimon, President; Beth Cada, Interim Provost and Vice President for Academic Affairs; David Golland, Faculty Senate President; Lester Van Moody III, Student Senate President; Will Davis, Vice President for Institutional Advancement and CEO of the GSU Foundation; Sarah Luke, General Counsel; Aurélio Valente, Vice President for Student Affairs and Enrollment Management; Keisha Cowen, Associate Vice President for Marketing and Communications; Maureen Kelly, Director of Governmental and Community Relations; Penny Perdue, Chief of Administrative Operations and Liaison to the Board; Villalyn Baluga, Associate Vice President for Finance; Sandra Zurawski, Director of Budget and Financial Planning; Tracy Sullivan, Assistant Vice President for Procurement and Business Services; Andrae Marak, Dean, College of Arts and Sciences, and Graduate Studies; Stephen Wagner, Professor, College of Business; Joseph Kearns, ITS Specialist; and Kristoffer Evangelista, Internal Auditor.

After welcoming everyone Chair Ormsby turned the floor over to President Maimon, who made the following remarks: I want to begin by thanking the Board of Trustees and acknowledging the importance of an independent Board for regional public universities. Although there is ongoing discussion of other formats, I strongly feel this is the best format to help us accomplish our goals.

Ormsby interjected to ask about the impetus for looking at a different structure. Maimon responded it is due to the budget impasse, the chaos that ensued, and the view by some that other options should be explored. She cited the *Chicago Tribune* as having written three editorials suggesting the way to make Illinois' universities better is to have a super Board of Regents that oversees all the regionals. Ormsby stressed the importance of being aware of these discussions when talking to state representatives. Maimon opined that some of the talk has abated a bit; however, the fact that it's in the atmosphere at all requires awareness by the Board and the Administration.

Maimon continued with her remarks: We will begin the retreat with a Study Session conducted by Sarah Luke, followed by a report on a new approach developed to establish university policies brought about through the cooperative leadership of Vice President Bylaska and Faculty Senate President Golland. We will then discuss the challenges posed to enrollment growth by the overall Illinois context, and then deliberate on GSU's plans to meet those challenges. Andrae Marak, Dean of the College of Arts and Sciences and Graduate Studies will update the Board on the work of the Enrollment Growth Task Force. In mid-March I established this group to bring a new sense of urgency to enrollment growth at GSU. It was clear that status quo approaches would not be enough, so today we will discuss the new approaches we are poised to undertake to strategically increase enrollment. We are now in the process of integrating the Task Force's recommendations into normal university governance procedures.

Applying the Task Force's recommendations is possible because of prudent financial management during the years of uncertainty and state under-funding. Our year-end budget report shows \$4M in reserves, in addition to \$433K available because of our highly conservative budget projection on appropriations. We will then update you on financing for GSU's serious deferred maintenance issues. Board support for borrowing to address significant repairs allows us to invest in other areas—like enrollment management.

All of the proceeding discussions pertain to strategic planning and strategic budgeting, but the next segment of the agenda looks specifically at achieving our goals from *Vision 2020* as we plan together for *Strategy 2025*, with academic quality always at the forefront. As we plan for the future, we will highlight a few areas of particular interest to the Board—the University Health Center, increases in athletic programming to enhance student life, a deep exploration of Greek Life, and increasing our commitment to diversity hiring in procurement.

## **STUDY SESSION**

Facilitated by General Counsel Luke. Ormsby asked that the materials distributed by Luke be forwarded to the Trustees not in attendance.

Use of the Board portal, XCEO Board Portal PLUS®, was briefly discussed. Davis reported the portal can be set up to send weekly updates to the Board on various topics. Friefeld stated he felt the portal has been under-utilized and asked for an update on how it can be used more effectively. Coleman asked that the onboarding process for Trustees be improved upon, which Luke stated she was working on. Maimon suggested a hard copy of the Board Bylaws, Policies, and Regulations be distributed for review.

## **REPORT ON NEW AND REVISED POLICIES**

Maimon introduced Golland, Co-Chair of the Administrative Policy Committee (APC), who provided some background information on the founding of the Committee, which is co-chaired by VP Paul Bylaska. He then went on to explain how proposed policies are vetted by the APC

before they are sent to President Maimon for final approval. Maimon added that interim policies can be approved by the President to address urgent matters. Luke acknowledged that she is involved in addressing all Title IX related policies. Maimon commented the APC is an example of the institutional maturity GSU is attaining going into its 50<sup>th</sup> year. Ormsby questioned how the Board policies are addressed, which Friefeld answered by the Board's Governance Committee in conjunction with the General Counsel. Ormsby asked that those be reviewed in the near future.

## **THE EVOLUTION OF ILLINOIS HIGHER EDUCATION AND HOW GSU IS ADAPTING**

Valente presented a Power Point and a discussion ensued. Coleman suggested recruiting students who have housing insecurities in order to give them the opportunity to attend college and live in Prairie Place.

## **REPORT FROM ENROLLMENT MANAGEMENT TASK FORCE**

Marak presented a Power Point and a discussion ensued.

## **YEAR-END REPORT/BUDGET OVERVIEW**

Zurawski presented the data and fielded questions. Ormsby asked her opinion, as Budget Director, of the actual final figures for FY18. Zurawski responded that the outlook is positive and although these figures are still estimates, the financial team feels confident that the University will close FY18 with a surplus of approximately \$4M. In addition, GSU received \$433K more in state appropriations than anticipated. In terms of expenses, she pointed out the need to continue to fund the Board required reserve, and that there is a 0.7% salary increase effective July 1, 2018. However the overall picture is good.

## **UPDATE ON DEFERRED MAINTENANCE BOND FINANCING**

Maimon noted that a memo issued earlier in the week reported that the University received a more favorable interest rate than anticipated, which is fortunate. Ormsby inquired about the timing of the bond sale. Baluga responded the sale is almost complete, with closing expected on August 30, 2018.

## **VISION 2020 / STRATEGY 2025**

Maimon introduced Cada, who provided an overview of *Vision 2020* and the work going on leading into *Strategy 2025*. A brief discussion ensued.

### **1. Academic Quality**

Cada referred to the report in the Board Book. A brief discussion ensued.

### **2. Update on University Health Center**

Valente provided a Power Point presentation. He reported that the topic will be brought before the Board again at the October meeting with the need to extend/renew the contract with *Advocate at Work*. Valente highlighted the clinic's Nurse Practitioner, Cassandra Brooks, who is a GSU graduate and is doing a fantastic job in her role. Currently the

clinic is not equipped to bill insurance, such as for faculty and staff; however, steps are in place to provide that in the future, as well as a workforce health initiative. Cada added that *Advocate* has worked very collaboratively with the University and it is the intent to continue the relationship with a contract extension. She echoed Valente's statement regarding expanding services aimed at a healthy work life balance initiative and prevention activities.

### **3. Update on Soccer Program**

Maimon introduced the topic, stating soccer has already been approved as a sport at GSU. Dr. Valente's report will provide a timeline and plan for implementation. Valente reported that GSU currently has 74 student athletes who bring in nearly \$600K in tuition and fees, an amount that well surpasses the cost to run the athletics program. Upon study, it was determined that soccer is the next natural sport to launch given various demographics. A men's and women's soccer team will bring 44 new student athletes to campus for an estimated \$330K in additional tuition and fee revenue. He pointed out that soccer is very popular in local high schools and community colleges, and therefore GSU should have no trouble attracting students wishing to continue their soccer career.

### **4. Greek Life**

Maimon introduced Valente, who referred to a report in the Board Book. An Exploration Committee is being formed which will tap internal and external resources. Golland requested faculty representation on the committee, and Valente agreed that strong representation from students, staff and faculty was essential. SamForay briefly recounted her personal experience with Greek Life, stating it would be a huge addition to campus, improving morale and attracting students. Coleman agreed. Ormsby expressed his appreciation for the process and is happy to see it proceeding.

### **5. GSU's Progress in Meeting Procurement Diversity Goals**

Maimon introduced Sullivan, saying Sullivan is known statewide for her abundance of experience in State of Illinois procurement, which has enabled the University to meet and exceed its procurement goals. Referring to the report in the Board Book, Sullivan provided a background on how these goals are attained. She explained that the University must report to the Business Enterprise Program (BEP), and that there is a Procurement Diversity Committee in the Illinois Legislature. Sullivan reported that getting vendors certified under the Illinois Procurement Code is a difficult process, and is a deterrent for small firms in particular to apply. GSU works with many vendors to help them get certified and stay certified, and in October 2018 a diversity fair was held on campus that included the Veteran's Assistance Center. IPHEC, the Illinois Public Higher Education Cooperative, bids collaboratively across the state and encourages diversity as well. Sullivan explained that while many vendors are certified by the City of Chicago and/or Cook County that does not translate to the State of Illinois, which is problematic. Currently she is working with Maureen Kelly, Director of Government and Community Relations, in reaching out to legislators to help open more opportunities to diverse

vendors. Kelly commented Sullivan has been working to educate legislators about the roadblocks the State presents to diverse vendors in an effort to bring about change, and they are starting to get that thanks to Tracy's efforts. Sullivan responded to several questions about the certification process, the guidelines in meeting minority status, and growth caps. Ormsby thanked her for her efforts and for making good progress on meeting the University's goals.

## **REVIEW OF MEETING DATES FOR 2019**

A list of proposed 2019 dates was provided to the Board in the Board Book for review. It was agreed that for the remainder of 2018, the Committee Meetings for October 5, 2018 and November 30, 2018 would be moved to the dates of the Full Board Meetings on October 12, 2018 and December 7, 2018.

## **PUBLIC COMMENT**

### **Stephen Wagner, Professor, College of Business**

Good afternoon. My name is Stephen Wagner and I'm a Professor of Management in GSU's College of Business. I'm also the Acting President of the University Professionals of Illinois chapter at GSU – while our elected president, Sandi Estep, is on sabbatical.

Recently, the United States Supreme Court ruled that public sector unions cannot charge 'Fair Share' dues to bargaining unit members who have decided to not be members of the union. However, these unions still retain the duty (and expense) of representing these non-dues paying members. Some have speculated that this is the beginning of the end of public sector unions and we certainly aren't taking this development lightly. With this in mind, we have been reaching out to our members and asking them to recommit to our union and as a result, we now have greater than 90% of the bargaining unit at GSU signed on as committed members to our union. Thus, we believe the state of our union is strong.

I'm not just a leader in our union. I also teach classes in human resources and labor relations. I've conducted and published research on unions. Thus, the operation of unions is something that interests me in both a practical and academic sense. I'd like to share with you an interesting phenomenon that has been verified repeatedly in research on unions – it's called Dual Commitment. Basically, it's the observation that workers in unions tend to be committed to both the organization for which they work and to the union within which they are a member. Workers want their employer to be successful and they also value the opportunity to have a voice in the organization to ensure that employees are treated fairly and the organization is on the right course.

I've had this idea of Dual Commitment in mind recently because I am leading the contract negotiating team for our union. We recently had training with the administration's negotiating team and a federal bargaining mediator. We refreshed ourselves on the processes of interest-based bargaining – a process that seeks to pursue solutions collaboratively and creatively instead of the traditional competitive processes that often characterize contract negotiations. While it

may be unlikely that we'll be able to address all of the contract issues through this process, I think that both sides will genuinely attempt to work together and identify good solutions collaboratively and that this will ultimately benefit the GSU community.

My colleagues and I in the union are proud to be at GSU and we want to see our university thrive. In particular, witnessing the success of our students is the most gratifying fringe benefit of our job. The fact that we have established a union that provides us with a voice to influence the direction of this institution makes us optimistic about the long-term prospects of our beloved university. Thank you for listening to me.

Ormsby thanked all those involved in preparing for the meeting, and adjourned at 1:37 pm.

Respectfully submitted,

Joan Johns Maloney

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**October 12, 2018**

**9:00 am**

**Engbretson Hall**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

**EXECUTIVE SESSION**

**COMMITTEE ON TRUSTEESHIP, GOVERNANCE AND NOMINATIONS**

*Bruce Friefeld, Chair*

***Resolution 19—04:*** Authorization to Amend the Board Regulations

**BUDGET AND FINANCE**

*Lorraine Tyson, Chair*

**Information Items**

1. Report on Purchases \$50,000-\$99,999 for the period April 30, 2018 - September 26, 2018
2. Budget to Actual Report as of September 30, 2018
3. Update on Bond Financing
4. Update on Capital Appropriations

**Action Items**

1. ***Resolution 19—05:*** Approval of FY19 Operating Budget
2. ***Resolution 19—06:*** Approval of FY20 Budget Request to IBHE
3. ***Resolution 19—07:*** Approval of FY20 Capital Appropriations Request to IBHE
4. ***Resolution 19—08:*** Authorization of a Contract with Advocate Health and Hospitals Corporation
5. ***Resolution 19—09:*** Authorization of a Contract for Roadway Improvements



## **ACADEMIC AFFAIRS**

*Anibal Taboas, Chair*

### **Information Items**

1. Strategic Plan Status
2. Program Accreditation Status Report
3. Report on Fall Enrollment and AIM HIGH
4. Report on Fall Housing Figures
5. Report from Retention to Graduation Sub-Committees
6. Status Update on Greek Life Study

### **Action Items**

**Resolution 19—10:** Authorization to Confer Emeritus Status

## **HUMAN RESOURCES**

*Masah SamForay, Chair*

### **Information Items**

1. Merit Board Report
2. Report on Presidential Assessment

### **Action Items**

**Resolution 19—11:** Approval of Personal Day for Non-Negotiated Employees

## **FULL BOARD**

### **Reports**

*Mr. Patrick Ormsby, Chair*

*Dr. Elaine P. Maimon, President*

*Dr. David Golland, Faculty Senate President*

*Ms. Sheryl Jones-Harper, Civil Service Senate President*

*Mr. Lester Van Moody III, Student Senate President*

### **Action Items**

1. Approval of Minutes  
March 2, 2018  
May 16, 2018  
July 27, 2018  
August 17, 2018
2. Approval of Consent Agenda

### **New Business**

**Resolution 19—12:** Release of Executive Session Minutes

## **PUBLIC COMMENT**

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

## **TRUSTEE COMMENTS**

## **ADJOURN**

**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**Minutes of the October 12, 2018 Meeting**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

The Governors State University Board of Trustees meeting for Friday, October 12, 2018 was called to order by Chair Patrick Ormsby at 9:06 am. Roll call was taken and Trustees Lorraine Tyson, Bruce Friefeld, Anibal Taboas, Carney Barr, and Linda Coleman were present. Trustees Masah SamForay and Cornelius Griggs were absent. Chair Ormsby introduced Faculty Senate representatives in attendance: Barbara Winicki, Giesela Grumbach, Carlos Ferran, Alice Keane, and Jelena Radovic-Fanta.

Also in attendance: Elaine P. Maimon, President; Elizabeth A. Cada, Provost and Vice President for Academic Affairs; W. Paul Bylaska, Vice President for Administration and Finance; Sarah Luke, General Counsel; David Golland, Faculty Senate President; Lester Van Moody III, Student Senate President; Sheryl Jones-Harper, Civil Service Senate President; Stephen Wagner, Vice President of GSU UPI Chapter 4100; Will Davis, Vice President for Institutional Advancement and CEO of the GSU Foundation; Aurélio Valente, Vice President for Student Affairs and Enrollment Management; Keisha Cowen, Associate Vice President for Marketing and Communications; Maureen Kelly, Director of Governmental and Community Relations; Penny Perdue, Chief of Administrative Operations and Liaison to the Board; Shannon Dermer, Interim Dean, College of Education; Colleen Sexton, Associate Provost; Rosemary Johnsen, Associate Provost; Villalyn Baluga, Associate Vice President for Finance; Sandra Zurawski, Director of Budget and Financial Planning; James McGee, Director of Public Safety; Jim Zumerchik, Interim Associate Vice President for Facilities Development Management; Tracy Sullivan, Assistant Vice President of Procurement; Anne Gill, Interim Associate Vice President of Human Resources; Mujahid Choudhary, Director, Auxiliary Services and University Housing; Zion Banks, Senior Writer; Professors Erin Grey-Avis and Nicole Warmington-Granston; Staff Members Heather Penn, Corey Williams, Judy Healy, Amy Comparon, Darcie Campos, Joseph Kearns; Kristoffer Evangelista, Chief Internal Auditor; James Montana, Jr., Independent Attorney; Susan Feibus, Independent Attorney; and Ted Polous, Attorney, Cotsirilos, Tighe, Streicker, Poulos & Campbell, Ltd.

**EXECUTIVE SESSION**

Chair Ormsby entertained a motion to go into Executive Session at 9:07 am. Coleman made a motion to go into Executive Session pursuant to Illinois Open Meetings Act Section 2(c)1, Section 2(c)11, and Section 2(c)21 to discuss personnel, litigation, and release of executive session minutes. Friefeld seconded. Roll call was taken and Ormsby, Tyson, Friefeld, Taboas, Barr, and Coleman were present. Attorneys Montana, Feibus, and Polous remained in Executive Session; and Maimon was later called in. Open Session resumed at 1:00 pm. Ormsby reported the Board met in Executive Session to discuss personnel, litigation, and the release of executive session minutes, and that no formal action was taken.

## **TRUSTEESHIP, GOVERNANCE AND NOMINATIONS**

*Bruce N. Friefeld, Committee Chair*

### ***Resolution 19—04: Authorization to Amend the Board Regulations***

Maimon called on Anne Gill, Interim Associate Vice President for Human Resources to present. Gill stated Board Regulation II. Employees; B. Faculty and Administrative Employees; 4. Reassignment and Termination; b. Termination was reviewed and found not in line with current human resources best practices. The amended regulation calls for review of all terminations of at-will employees by the Department of Human Resources. As a result of this review, in appropriate cases the University may offer severance pursuant to a separation agreement and general release. Maimon recommended approval by the Board. Friefeld requested a motion to move Resolution 19-04 to the Full Board. Tyson made a motion. Coleman seconded. The motion was approved by unanimous voice vote. A roll call vote will be required at the Full Board.

## **BUDGET AND FINANCE**

*Lorraine Tyson, Committee Chair*

Tyson called on Maimon to introduce Bylaska, who presented.

### **Information Items**

#### **Report on Purchases \$50,000-\$99,999 for the period April 30, 2018 through September 26, 2018**

The report is in the Board Book. There were no questions.

#### **Budget to Actual Report as of September 30, 2018**

Bylaska reported that these are unaudited figures; however the University ended FY2018 in good shape, adding \$5.8M to the bottom line. As discussed at the Board Retreat, approximately \$1.9M has been earmarked for Enrollment Management initiatives.

#### **Update on Bond Financing and Update on Capital Appropriations**

Bylaska reported the University recently received some good news from the State, who has agreed to fund two deferred maintenance projects-- roof replacement and water pipe replacement. As the Board is aware, recent bonding resulted in funds for these projects; therefore, the University will be able to work through the deferred maintenance list more thoroughly. Other important projects include rehabbing the kitchen/cafeteria and installing lighting and emergency phones on Alumni Path. Tyson commented that she has met with Bylaska, and that he and the administration are working with bond counsel to ensure these new projects are acceptable under the agreement and continuing disclosure requirements.

### **Action Items**

#### ***Resolution 19—05: Approval of FY2019 Operating Budget***

Tyson requested a motion to approve Resolution 19-05. Ormsby made a motion. Friefeld seconded. Bylaska reported the only significant change is that the appropriation was revised to add the \$433K that was passed in the final State budget. The reserve fund was also revised to reflect that additional amount. The motion was approved by unanimous voice vote.

***Resolution 19—06: Approval of FY20 Budget Request to IBHE***

Tyson requested a motion to approve Resolution 19-06. Coleman made a motion. Taboas seconded. Bylaska reported the University is requesting an FY20 appropriation 12% over FY19, remarking that other state universities are also seeking a funding increase. The FY20 income fund is projected to be slightly above FY19, reflecting a new cohort of students that will be paying tuition at the increased amount approved in FY17. The motion was approved by unanimous voice vote.

***Resolution 19—07: Approval of FY20 Capital Appropriations Request to IBHE***

Tyson requested a motion to approve Resolution 19-07. Taboas made a motion. Coleman seconded. There were no questions. The motion was approved by unanimous voice vote.

***Resolution 19—08: Authorization of a Contract with Advocate Health and Hospitals Corporation***

Tyson requested a motion to approve Resolution 19-08. Coleman made a motion. Taboas seconded. Bylaska called on Valente to follow-up on the presentation made at the Annual Board Retreat. The motion was approved by unanimous voice vote.

***Resolution 19—09: Authorization of a Contract for Roadway Improvements***

Tyson requested a motion to approve Resolution 19-09. Ormsby made a motion. Barr seconded. Bylaska provided an explanation of the roadway work entailed in the project. The motion was approved by unanimous voice vote, and will be called for a roll call vote at the Full Board.

Trustee Tyson left the meeting following the Budget and Finance items.

**ACADEMIC AFFAIRS**

*Anibal Taboas, Committee Chair*

Taboas recognized the Faculty Senate members in attendance. He called on Maimon to introduce Cada to present.

**Information Items**

Update on *Strategy 2025*

Cada provided a brief update on the Committee's progress.

**Program Accreditation Status Report**

Cada referred to the report, which is in the Board Book, and provided a brief update.

**Report on Fall Enrollment and AIM HIGH**

Cada called on Valente, who provided a Power Point presentation and a handout on the AIM HIGH State sponsored scholarship program. He fielded questions from the Board.

**Report on Fall Housing Figures**

Valente reported Prairie Place is at full capacity, which is also expected for spring 2019.

### **Report from Retention to Graduation Sub-Committees**

Valente introduced Associate Provost Colleen Sexton, and Professors Erin Grey-Avis and Nicole Warmington-Granston, who provided a Power Point presentation giving an overview of activities for first year, transfer, and graduate students. The committee members fielded questions from the Board. Coleman thanked them for their efforts, stating as a student advocate these areas are of great concern to her. Maimon also thanked them, emphasizing the importance of making data driven recommendations to increase retention.

### **Status Update on Greek Life Study**

Valente introduced Corey Williams, Dean of Students, who reported that a committee continues to meet and is working on putting together a public process to explore all aspects of Greek Life. A student survey will be disseminated the week of October 28 and listening circles will be facilitated across the institution. The Board will be updated further as the data they retrieve is analyzed. Coleman stated she was very pleased with regard to the progress on this initiative.

### **Action Items**

#### ***Resolution 19—10: Authorization to Confer Emeritus Status***

Taboas requested a motion to approve Resolution 19-10. Friefeld made a motion. Coleman seconded. Cada provided a brief bio on the three nominees, Dr. Rupert Evans, Dr. Catherine Brady, and Dr. Elizabeth Essex. The motion was approved by unanimous voice vote.

## **HUMAN RESOURCES**

*Carney Barr, Committee Vice Chair*

Barr welcomed Faculty Senate Representative Alice Keane.

### **Information Items**

#### **Report on the Civil Service Merit Board**

Barr provided a brief update on the Board's recent activities. The University is currently in the process of an audit by the Merit Board, which is done every three years. Under Anne Gill's leadership progress has been made in addressing audit findings. A draft report has been issued, and the final report is expected in the next few weeks.

#### **Report on Presidential Assessment**

Barr reported that President Maimon submitted her annual self-assessment to the Board in accordance with Board Policy Article II. Section 6. Sub-Section B.1-2. Because of today's long meeting, this will be brought to the December meeting.

### **Action Items**

#### ***Resolution 19—11: Approval of Personal Day for Non-Negotiated Employees***

Barr requested a motion to approve Resolution 19-11. Ormsby made a motion. Coleman seconded. Barr called on Bylaska, who reported this is a historical practice that provides a benefit to non-negotiated employees. The motion was approved by unanimous voice vote.

## **FULL BOARD**

### **Reports**

***Mr. Patrick Ormsby, Chair***

Good afternoon. The fall semester is well underway and is there anything more energizing than a college campus in the fall? That energy will carry us forward as we plan for our 50<sup>th</sup> Anniversary. The Anniversary Committee, led by VP Will Davis is working hard on a wide variety of events and I look forward to the year-long celebration. I would like to thank President Maimon and Maureen Kelly for their years-long effort to obtain the release of – finally! – deferred maintenance funds. Earlier today we heard a report about those projects and I am guessing that everyone in this room today will be more than happy to hear – and see – crews working around campus. Provost Cada updated us on the progress of the strategic planning process. I am looking forward to hearing how this planning is progressing over the next couple of months and I want to thank Provost Cade and all the committee members working on this new strategic plan.

Dr. Aurelio Valente reported on the state’s new scholarship program – AIM HIGH. Many people worked to put together GSU’s AIM HIGH’s many details and they did so in record time. Students now have one more reason to consider GSU and we now have an additional tool to help our students succeed. We know that financial concerns are foremost in our students’ minds. AIM HIGH will alleviate some of their concerns and will contribute to an increase in enrollment – and, more importantly to retention and student success.

***Dr. Elaine P. Maimon, President***

In late September, Governors State University received the very good news that the state of Illinois acknowledged their responsibility to keep our campus—state property—under good repair. For two years, we lobbied the Governor’s Office, the General Assembly, and IBHE to create a new emergency-repair category. To help us change the narrative, our state representative, Anthony DeLuca, introduced legislation covering our most hazardous repair needs. We knew—and he knew—that it was unlikely for campus repair legislation to move forward in the General Assembly. Nonetheless, Rep. DeLuca’s support helped to establish greater awareness of the situation, namely, that GSU had been forced to spend funds we had put aside for repairs to get through the 2015-2017 budget debacle. Step by step, we saw progress. IBHE created a new category of emergency repairs. GSU’s water pipes and roofs were at the top of the list. But it wasn’t until a few weeks ago that the funds actually came through. GSU had lobbied not just for ourselves but for those other campuses that were in the similar circumstance of emergencies waiting to happen. Last month, the Capital Development Board (CDB) allocated funds to a number of universities. GSU received close to \$12.6M—totaling a 22% of those funds—something unprecedented in GSU history. We received an additional \$700,000 for roadways. I want to thank everyone who made this happen—our supporters in the General Assembly, in the Governor’s Office, and at the CDB. At GSU, special thanks to Maureen Kelly, Will Davis, and Paul Bylaska, all of whom worked diligently and consistently to make this happen.

As you heard in the Budget and Finance Committee, the credit markets have looked favorably on Governors State. GSU’s credit rating substantially exceeds that of the State of Illinois, allowing us to borrow \$12.7M to make major progress on our full list of \$40M in deferred maintenance. We are already seeing progress on repairs for campus health and safety. In the spring, the cranes

will be here, restoring our campus infrastructure and creating for our students the healthy, safe, and beautiful environment they deserve.

Universities do not stand still. They move either backward or forward. We are proud that we continued to move forward through the budget debacle. We can now pick up our pace, as we repair the damage—to buildings and otherwise—fulfill the goals in Vision 2020 and develop Strategy 2025. Many thanks to the more than 30 faculty and staff members who were interviewed by the Partnership for Resilience and indicated willingness to bring their research to bear on an unexplored issue in higher education—the effect of long-term trauma, food and housing insecurity, for example—on learning in college. GSU is poised to be one of the first trauma-informed universities.

On Monday, Sept. 24, I was invited to visit The Chronicle of Higher Education and on Tues, Sept. 25, this item appeared in the Chronicle's Daily Briefing: The "trauma-informed university." What does it mean to be a "trauma-informed university?" Elaine Maimon, President of Governors State University, said during a visit to The Chronicle on Monday that there's a dire need for more research on how long-term trauma, like food and housing insecurity, affects student learning. Such students are often choosing between buying lunch and a book for class, Maimon said, so it's no surprise that they struggle academically. Governors State is working with a Chicago-area group called the Partnership for Resilience to figure out how to keep them on track. You heard about AIM HIGH at the Academic Affairs Committee. I'm particularly proud that GSU expands the definition of merit to include talent. AIM HIGH will attract to GSU talented artists, performers and debaters. We'll be able to recruit directly members of our new forensics team. From before my presidency, the Board has made "quality" the byword. Now in my 12th year as president, I am proud of the quality evident in everything we do.

***Dr. David Golland, Faculty Senate President***

Thank you, Chairman Ormsby. Honorable trustees, President Maimon, Provost Cada, Vice President Bylaska, Ms. Luke, Ms. Jones-Harper, Mr. Moody, and esteemed colleagues, it is my pleasure to again address to this body as Governors State University's sixteenth Faculty Senate president. I am an Associate Professor of History and the Coordinator of Humanities here at GSU. I hold a PhD from the City University of New York and an MA from the University of Virginia. My first book uncovered the origins of affirmative action in the building construction trades. My second book, *A Terrible Thing to Waste: Arthur Fletcher and the Conundrum of the Black Republican*, forthcoming this spring from University Press of Kansas, is a biography of the father of affirmative action, who integrated the Baltimore Colts and coined the phrase "a mind is a terrible thing to waste," and chronicles the decline of civil rights advocacy in the modern Republican Party. Halfway through my term representing GSU's esteemed faculty, I continue to be humbled and honored to serve. As I did last year, I would like to start by telling you a little bit about the fine scholars and teachers assembled at the table before you. Some are familiar to you, some are new to this body.

Continuing to represent faculty at the Academic Affairs Committee are Dr. Barbara Winicki and Dr. Giesela Grumbach. Barbara Winicki is a teacher of teachers and a teacher of teachers to be. She currently teaches an undergraduate course in foundations of education and graduate courses in issues in education, reading remediation, and research methods. Her research interests include



literacy in at-risk student populations and instructional methods for reading and writing of informational texts. Dr. Winicki also serves as Vice President of the Senate. Giesela Grumbach, Assistant Professor in the Social Work Department, is the co-author of a book published by Oxford Press, *Critical Service Learning Toolkit: Social Work Strategies for Promoting Healthy Youth Development*. She continues to present at national conferences and is the co-recipient of one Intellectual Life Grant (as a part of a multidisciplinary educational program for GSU students) and is the co-recipient of two Equity Grants this past academic year. The equity grants focused on providing mentoring from social work practitioners to our Bachelor of Social Work Students prior to entering their internship placements.

Representing faculty at the Finance and Budget Committee are Dr. Sayoni Bose and Dr. Carlos Ferran. Sayoni Bose has been trained as a critical Human Geographer with a PhD in the discipline from The Ohio State University. Her teaching interests are quite broad, ranging from understanding world regions as dynamic entities to engaging with socio-cultural-environmental and political issues. In her research she engages with land politics across the Global North and South. Her past research has addressed how US universities are becoming urban gentrifiers. Her current research is on the messy politics of land acquisition in India. Carlos Ferran is a Full Professor of Accounting and Management Information Systems (MIS) and the Online Programs Coordinator of the College of Business. He has published 12 academic peer-reviewed articles, five peer-reviewed book chapters, and 16 peer-reviewed conference proceedings. He authored a book and co-edited an academic book on Global ERP. Dr. Ferran is a peer reviewer for the Higher Learning Commission (HLC), ABET, and Quality Matters (QM). He has taught/lectured in English and Spanish at universities in Argentina, China, Colombia, Costa Rica, Mexico, Spain, United States, and Venezuela.

Representing faculty at the Human Resources Committee are Dr. Alice Keane and Dr. William Kresse. Alice Keane is an Assistant Professor in the Accounting Department of the College of Business. She teaches classes in business law and tax. She received her J.D. magna cum laude from the University of Illinois College of Law and her LL.M with distinction in tax from the Georgetown University Law Center. Before joining the full-time faculty at GSU in 2016, she most recently worked as Deputy General Counsel for Income Tax Litigation for the Illinois Department of Revenue and as the Supervisor of the Civil Prosecutions Unit in General Law at the Illinois Attorney General's Office. Her research and writing focuses mainly on issues related to federal, state, and international taxation, though she also conducts research in other areas of business law. Bill Kresse holds the following degrees: BBA (Accountancy), University of Notre Dame; MS (Accounting), University of Illinois - Chicago; JD, University of Illinois - Urbana-Champaign. Additionally, Bill holds the following credentials: Certified Public Accountant / Certified in Financial Forensics; Certified Fraud Examiner; Chartered Global Management Accountant; Diplomate of the American Board of Forensic Accounting; Attorney and Counselor at Law. Bill is also a Commissioner of the Chicago Board of Election Commissioners and is the nationally-known fraud and identity theft expert known as Professor Fraud. Dr. Kresse also serves as parliamentarian of the Senate.

Finally, continuing to represent faculty on the Governance Committee are Dr. Lara Stache and Dr. Jelena Radovic-Fanta. Lara Stache is a critical feminist scholar with research in the areas of communication, popular culture, gender, and rhetorical criticism. An Assistant Professor in

Communication, she is also the Program Coordinator for the Undergraduate Communication program and the Gender and Sexuality Studies program at GSU, and teaches courses with a focus on advertising, public relations, gender, and public discourse. Jelena Radovic-Fanta is an Assistant Professor in the Anthropology & Sociology program and affiliate faculty in the Gender & Sexuality Studies Program. She conducts research on labor and gender with seasonal female grape pickers in Chilean agribusiness and teaches courses on anthropology, globalization, gender, and inequality. This has resulted in two published articles, the latest in the Journal of Latin American & Caribbean Anthropology. The faculty assembled before you serve as your intellectual resources as you discuss matters which affect our university, and I urge you to consult with them.

Faculty Senate continues to engage in everyday work on academic matters of critical importance to any institution of higher learning. The University Curriculum Committee, chaired by Associate Professor Catherine Tymkow, considers applications for new and revised courses and academic programs. The Academic Program Review Committee, chaired by Associate Professor Serena Wadhwa, reviews new programs and regularly evaluates existing programs. The Institutional Policies Committee, chaired by Professor Kim Boland-Prom, evaluates and recommends proposals for new academic policies and revisions of existing policies. The General Education Council, chaired by Professor Maristela Zell, considers all matters related to the General Education curriculum, including the freshman and sophomore cohorts, SmartStart, Mastering College, the Junior Seminar, and the senior capstone. I should note that all four of the aforementioned committee chairs hold appointments in the College of Health and Human Services. The Policy Monitoring Committee, chaired by Dr. Alli Cipra of the College of Education, investigates allegations of policy violations.

At the May Board meeting I was asked to provide feedback on the state of shared governance at GSU, and I singled out student affairs as one area in particular that needs improvement. I am pleased to report that Vice President Valente has made a renewed commitment to shared governance, and I look forward to continuing to work with him to ensure the democratic inclusion of all shareholders in the decision-making process.

Since my last report, Senate has amended its bylaws to include a representative of the non-tenure-track faculty. We also held a successful awards luncheon and retreat, at which we honored three faculty members for outstanding service and awarded the first two scholarships from the Faculty Senate Student Scholarship Fund.

The faculty senate is looking forward to meeting with you at the biennial senate-Board retreat this November. I thank you and I look forward to another productive academic year here at GSU.

**Ms. Sheryl Jones-Harper, Civil Service Senate President**

Recently the quarterly meeting of the Employee Advisory Committee and the annual Civil Service Council of Councils meeting took place, both of which I attended. Representatives from SURS were in attendance to provide updates and answer questions. Concerns about converting Administrative Professional (AP) employees to Civil Service (CS) positions effective October 1 were addressed. This is a statewide issue, and of course not all AP's will be converted to CS, but many may since the Merit Board finally passed a new policy after not having looked closely at

the issue since 1952. GSU's Human Resource department sponsored several workshops and meetings to educate the GSU community. Part of the new processes will be creating and updating job descriptions and classifications. There is a lot of work to do. SURS informed us about pending legislation on the Equal Pay Act, and there has been a lot of discussion on retirement benefits. There is a lot of concern amongst Civil Service employees about pay equity because it effects not only our current salary but also our retirement benefits. We would like to see a standard procedure instituted whereby pay ranges are reassessed every three years, and in cases where wages fall below the minimum a salary increase is approved. Civil Service employees will continue to be engaged on campus and work collaboratively with the administration, faculty, and students.

**Mr. Lester Van Moody III, Student Senate President**

Good afternoon. The Student Senate's *Rock the Vote* campaign is in full swing. The youngest Chicago mayoral candidate in Chicago came to campus, and the event was well attended. Just last night the Student Senate (SS) hosted a debate watch party that was very well attended. More pre-election day activities are planned. The SS continues to work on *Policy 26: Grading and Status* with the Faculty Senate. The SS is currently taking part in an economic development project working to lure restaurants to campus. We have met with some administrators to see how the SS can get involved to get this passed. We are surveying students to see what options they are interested in. We have also met with the College of Business Dean and Chairs to aid in this initiative and to incorporate business students into this project. The SS has also met with Provost Cada, Dean Marak, Division Chair Zingsheim, Professor Rashidah Muhammad and others to introduce Black Studies as a minor. The Student Senate's third big initiative is working with Dean Williams and Robert Clay to bring Greek Life to GSU. We are collaborating with our sister school senates to collect information and support.

**Action Items**

**Approval of Minutes: March 2, 2018, May 16, 2018, July 27, 2018, August 17, 2018**

Ormsby requested a motion to approve the Minutes. Barr made a motion. Friefeld seconded. The motion was approved by unanimous voice vote.

**Approval of Consent Agenda**

Board Secretary Maloney read the Consent Agenda:

**Resolution 19—05:** Approval of FY19 Operating Budget

**Resolution 19—06:** Approval of FY20 Budget Request to IBHE

**Resolution 19—07:** Approval of FY20 Capital Appropriations Request to IBHE

**Resolution 19—08:** Authorization of a Contract with Advocate Health and Hospitals Corporation

**Resolution 19—10:** Authorization to Confer Emeritus Status

**Resolution 19—11:** Approval of Personal Day for Non-Negotiated Employees

Ormsby requested a motion to approve the Consent Agenda. Coleman made a motion. Barr seconded. The motion was approved by unanimous voice vote.

**Approval of Resolutions not on the Consent Agenda**

**Resolution 19—04:** Authorization to Amend the Board Regulations

Ormsby requested a motion to approve Resolution 19—04. Friefeld made a motion. Coleman seconded. Roll call vote was taken and Ormsby, Friefeld, Taboas, Barr, and Coleman voted aye. The motion carried.

***Resolution 19—09: Authorization of a Contract for Roadway Improvements***

Ormsby requested a motion to approve Resolution 19—09. Friefeld made a motion. Barr seconded. Roll call vote was taken and Ormsby, Friefeld, Taboas, Barr, and Coleman voted aye. The motion carried.

**NEW BUSINESS**

***Resolution 19—12: Release of Executive Session Minutes***

Luke briefly summarized the recommendations. Ormsby requested a motion to approve Resolution 19—12. Coleman made a motion. Friefeld seconded. The motion was approved by unanimous voice vote.

**PUBLIC COMMENT**

**Stephen Wagner, Vice President, UPI Chapter 4100**

Dr. Wagner made the following remarks: I'm here to comment on online learning at GSU, which has been in development for over 15 years. Online education can provide exceptionally high quality learning experiences for students. It requires meticulous planning and labor intensive developments such as videos. It is interactive learning that requires frequent feedback from instructors. Here at GSU, some segments view online learning only in terms of its convenience and generation of revenue. For-profit institutions have become notorious for online courses that make big promises and deliver low quality learning experiences. Routinely, colleges and universities are adopting these practices, which is a race to the bottom. Our focus should be on GSU and what is our strategy for online education? Frankly, I'm worried about that. We've initiated plans to outsource online operations to a management company. The Center for Online Teaching and Learning staff has gone from five to two, and the timing couldn't be worse. GSU will soon be implementing a new server requiring us to redesign all our online courses. Yes, we should be offering accessible education. Yes, we should strive to increase our enrollment. But, we should never compromise on quality. Our students deserve better.

Ormsby requested a motion to adjourn. Coleman made a motion. Barr seconded. The motion was approved by unanimous voice vote and the Governors State University Board of Trustees meeting adjourned at 3:11 pm.

Respectfully submitted,

Joan Johns Maloney

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
October 12, 2018**

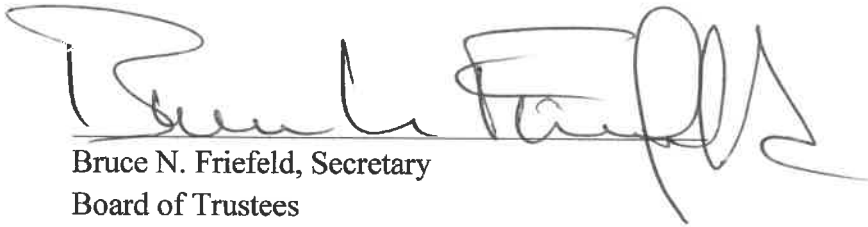
***Resolution 19—04: Authorization to Amend the Board of Trustees Regulations***

**WHEREAS** timing considerations and the nature of the subject matter dictate that the Board of Trustees revise its Regulations, *Section II. Employees B. Faculty and Administrative Employees 4. Reassignment and Termination b. Termination*, at its meeting on October 12, 2018, and

**WHEREAS** the Board has today considered proposed revisions, and amended certain provisions, as shown in the attached document,

**NOW THEREFORE BE IT RESOLVED** that the Regulations are revised and amended as recommended and become effective upon passage.

*Approved October 12, 2018*



Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
October 12, 2018**

**Resolution 19—05: Approval of FY19 Operating Budget:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY2019 Operating Budget as shown.

**FY2019 OPERATING BUDGET**

**Budgeted Revenues and Expenditures by Major Category**

State Funds

**FY2019**

**Revenues:**

<b>Income Fund</b>	\$34,418,432
<b>Appropriation</b>	22,089,100
<b>Total Revenues</b>	<u><u>\$56,507,532</u></u>

**Expenses:**

<b>Travel</b>	\$344,187
<b>Auto Operations</b>	41,275
<b>Permanent Improvement</b>	372,126
<b>Telecom</b>	202,875
<b>Awards</b>	12,750
<b>Commodities</b>	617,965
<b>Contractual</b>	7,080,158
<b>Equipment</b>	285,245
<b>Personnel Services</b>	43,143,681
<b>Fringe Benefits</b>	1,517,000
<b>Operating Reserve*</b>	2,890,270
<b>Total Expenses:</b>	<u><u>\$56,507,532</u></u>

\* In accordance with BOT Resolution 16-28 to establish an operating reserve fund not to exceed 5% of the University's core operating budget.

*Approved October 12, 2018*

  
Bruce N. Friefeld, Secretary  
Board of Trustees



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GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES

RESOLUTION FOR BOARD ACTION

October 12, 2018

**Resolution 19—06: Approval of FY20 Budget Request to the Illinois Board of Higher Education:**

Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY20 Operating Appropriations Request and the forwarding of same to the Illinois Board of Higher Education.

**FY2020 PRELIMINARY IBHE OPERATING BUDGET**

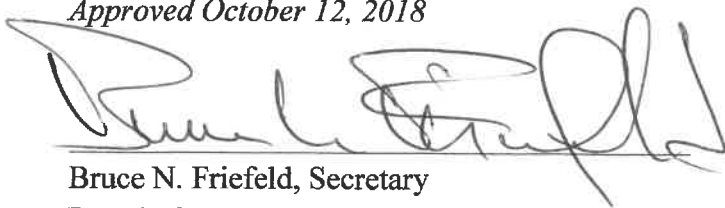
**Budgeted Revenues and Expenditures by Major Category**

State Funds

	<b>FY2020</b>
<b>Revenues:</b>	
Income Fund	\$34,590,524
Appropriation	24,942,687
<b>Total Revenues</b>	<b>\$59,533,211</b>
<b>Expenses:</b>	
Travel	\$344,187
Auto Operations	41,275
Permanent Improvement	747,126
Telecom	260,964
Awards	12,750
Commodities	617,965
Contractual	8,027,020
Equipment	285,245
Personnel Services	44,382,175
Fringe Benefits	1,837,863
Operating Reserve*	2,976,661
<b>Total Expenses:</b>	<b>\$59,533,211</b>

\* In accordance with BOT Resolution 16-28 to establish an operating reserve fund not to exceed 5% of the University's core operating budget.

Approved October 12, 2018



Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
October 12, 2018**

***Resolution 19—07: Approval of FY20 Capital Appropriations Request to the Illinois Board of Higher Education:*** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY20 Capital Appropriations Request as proposed in the attachment, and the forwarding of same to the Illinois Board of Higher Education.

*Approved October 12, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees



SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020  
CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)

**Emergency Capital:** GSU's out buildings (the Family Development Center, the Facility Service Building, and the Information Technology Building) were built over 25 years ago and the original mechanical equipment has outlived its usefulness with numerous deficiencies noted. It is recommended that the HVAC units in all three buildings be replaced.

The requirement to provide continuous food service to residential students utilizing the main building's original cafeteria equipment and infrastructure, which is close to 50 years old, is no longer feasible and at risk for imminent shutdown. Much of the equipment cannot be repaired due to the discontinuation of parts and all the underground piping is at risk for failure due to years and years of food and grease damage. In addition to replacing all the equipment in the cafeteria, all the piping needs to be replaced as well.

GSU has two parking lots from the original construction of the University nearly 50 years ago. After years of patching and sealing, they are beyond repair and in need of total replacement. They pose a safety hazard to everyone utilizing or walking through these lots. In addition the service road to the University's Shipping and Receiving Building which receives the majority of heavy truck traffic, is original to the University's construction and beyond repair.

The GSU campus holds seven water retention ponds of varying sizes. Storm water run-off from all seven feed the Thorn Creek Watershed, with obvious effects on the ecology and the quality of the environment in the region served by the University, including a sizable portion of northwest Indiana. This request calls for funds to undertake the renovation of those ponds, with the overall project envisioned as proceeding over a 3-year period. This project is needed both to provide responsible stewardship of a watershed that feeds extensive portions of the surrounding community, and to preserve the functionality of GSU's parking lots onto which storm water backs up when the drainage system is blocked.

Governors State University firewall and network architecture will be reaching the useful life where within five years vendor support and updates will be limited and no longer be available. Funding to begin the replacing equipment is required. Funds for FY19 will start a replacement program where aging equipment will go onto a replacement cycle thus avoiding significant large capital investment in a single fiscal year. Additionally by replacing aging equipment implementing new architecture to improve accessibility and security can be incorporated.

As part of Governors State University technology continuous improvement, investments into process improvement projects is a key component. Areas such as employee time entry, data warehousing, and storage growth are examples.

Governors State ranks as the safest public university campus in Illinois. To ensure safety, the campus is patrolled and monitored with cameras 24 hours a day, 365 days a year by a team of State of Illinois certified police officers. GSU also maintains an Emergency Response Team that reviews emergency preparedness plans and procedures, and implements new procedures to ensure a safe and secure campus. Students and Faculty have raised concern requesting added safety to the extension walkways (NO lighting, views hindered by shrubbery and natural grasses, additional campus emergency phones and cameras) and added walkways to the campus housing and city rail station where none currently exist and the unit roadways are being used resulting in a dangerous situation for both pedestrians and motorists. A combination of traditional underground electric and "green" solar power will be utilized.

GSU's out buildings (the Facility Service Building, and the Information Technology Building) were built over 25 years ago and the original mechanical equipment has outlived its usefulness with numerous deficiencies noted.

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020**  
**CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)

With (1) the addition of a 300-bed student residence facility in the fall of 2014, (2) the first fielding of intercollegiate athletic teams during 2014-15, and (3) the expansion of outreach activities at the Center for Performing Arts, the Nathan Manilow Sculpture Park and the GSU Visual Arts Gallery, GSU has added notably to the volume of pedestrian traffic on its campus and to the variety of the entries and exits that those pedestrians seek. The walkways which circulate through the campus and provide the primary means of access to the building for students, faculty and staff are in need of significant repair; new walkways are needed to accommodate the circulation patterns of resident students and visitors between buildings; and the provision of lighting along these paths (both the renovated and the newly constructed) is a high-priority safety concern. The project requested here would help to resolve these issues and, in doing so, make the GSU campus more inviting and more easily navigated. More importantly, it would substantially increase the safety of all those using it -- pedestrians and drivers alike.

The Shipping and Receiving Building on GSU's main campus was built in the 1970's and is now in clear and pressing need of substantial renovation. The building also houses the University's mailroom, print shop, and warehouse of records and supplies. GSU commissioned a preliminary assessment of the facility, a copy of which is on file at IBHE, which documents the state of the building and estimates for its renovation. It is on file at IBHE which documents the state of the building and the estimates we've received for its renovation.

GSU has commissioned a report on the state of its exterior athletic fields and the need to repair the fields for safe play. The fields are currently unsafe for use. A copy of that report was forwarded to IBHE. It calls for a total investment of \$4.4 million (before inflation, now estimated to be \$5.06 million) of newly-constructed fields, along with a small service building, for safe play of both our competitive Athletics program as well as physical education courses. We are requesting funds to undertake the project described in that report with the total request divided across two fiscal years of effort.

Sherman Hall / Black Box Theatre has been damaged throughout the lack of funding to complete a reroof of a roof that is over 25 years old. Much money has been spent trying to complete patching of roof, many of the interior items have to be replaced and no AV technology is able to be installed due to risk of damage. Water infiltration is not only entering from above, but also from existing grading issues. The existing grading along the exterior of Sherman Hall needs to be reworked to keep water from infiltrating and deteriorating the masonry and other building materials. Mechanical system upgrades and relocation are needed to allow for acceptable acoustics for a space of this nature. General finishes upgrades and AV upgrades are needed to meet today's standards. The improvements to acoustics will make the space more usable by multiple groups thus increasing its demand and occupancy, and will be a great space for large underclassmen courses. The elimination of water infiltration will preserve the space's new finishes and provide a more pleasant atmosphere (no more musty odors).

As a result of the lack of State funding of a capital budget, the University's deferred maintenance backlog has become critical. GSU estimated \$13.9 million was needed to address the most pressing of the deferred maintenance, and pursued borrowing through Certificates of Participation or Revenue Bonds. On August 15, 2018, Governor State University's (GSU) Certificates of Participation Series 2018 (COP 2018) was priced at an all-in interest cost of 4.586% over 10 years to fund a list of improvements, prioritization from the list below is currently in progress. Design, bidding and contract award phases will follow. In FY18, the anticipated Facility Fee revenue of \$2.4M was utilized for the payment of debt service COP 2008 and 2009 in the amount of \$1,726,581 with an additional ~\$500,000 utilized to fund interim repairs and renewal until the deferred maintenance projects can be fully funded. A facility fee increase of \$15 per credit hour was implemented in FY19 to fund approximately \$630,725 available for facility maintenance, repairs and renewal projects.

**TOTAL, CAPITAL RENEWAL PROJECTS**      \$      55,708      \$      22,230      \$      12,650      \$      14,298      \$      6530

TABLE C101

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020**  
CAPITAL REQUEST

(IN THOUSANDS OF DOLLARS)



SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020  
CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)

REGULAR CAPITAL PROJECTS

1	Academic Building E Extension	\$ 3,530	\$ 3,530	\$ -	\$ -	\$ 0	-
<p>Currently there is a limited amount of learning environments that have a capacity greater than 50 persons (two in total). This puts many constraints on academic programming. GSU seeks funds for the construction of eight new lecture halls that would have the minimum capacity of 100 students each and be easily divisible to allow for smaller classrooms as needed. These would be equipped with the latest instructional technology. This would be a two story extension to the existing E building and have connections at each level to allow for easy access to existing restrooms and elevators.</p>							
2	Innovation Center (formerly Multi-Purpose Center)	\$ 47,265	\$ 4,019	\$ -	\$ 43,246	\$ 0	-
<p>GSU is singularly lacking in relatively large interior spaces capable of holding classes with enrollment of 60 or more, forum lectures, or university-wide events like commencement which for many years has been held at the Tinley Park Convention Center. GSU seeks funds to begin planning for the construction of a multi-story, multi-purpose academic/service center. The interior of this center would consist primarily of divisible space sizable enough (when opened) to serve as an auditorium for large events (like commencement) or (when divided) to provide up to four lecture halls capable of holding over 60-200 students apiece, and fully equipped with state-of-the-art instructional technology. Upper stories of the center would contain technology-laden classrooms and student service offices. This proposal envisions us spending most of FY18 planning the facility, up to the point of generating construction documents and proceeding into the market to solicit construction bids. Construction costs for this project are requested under the "future year" label in this table, presumably beginning in FY19. In our experience with deferred maintenance projects, planning up to and including evaluating bid documents will cost about 8.5% of the total project cost; hence the numbers included here as the "Budget Year Request" for FY19.</p>							
3	C Building Addition for Student Security & Safety	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ 0	X

During the summer and autumn of 2009, we engaged the architecture/design firm of STR Partners LLC to develop a vision statement for the proposed Innovation Center. We have already filed copies of that statement with IBHE. The vision statement is not offered as a fully-designed, final version of the Innovation Center being proposed here, but rather as a guide to our current thinking on the matter. Inflation factor of 1.15 has been applied to historically reported figures.

GSU safety and security needs have increased substantially since GSU has become a 24/7 campus with student housing is FY15. Our Department of Public Safety is greatly in need of an area that would hold vehicles and allow for transfer of any persons subjected to personal assault or in custody without going through the public areas of the main building and HR waiting area. Additionally, we currently utilize small internal spaces like utility and storage closets for holding areas. This space would allow for the use of these internal spaces as their intended purpose vs currently being used for fingerprinting, and interview rooms.

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020  
CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)	\$	\$	\$	\$	\$
4 University Library	38,755	3,295	-	35,460	0
<p>The current University Library at GSU is a 50,000 square foot portion of the second floor of the University's main building, which wraps around a main staircase and an elevator. Parts of the Library are open to a classroom complex on the third floor. Throughout the day, before and after classes, housing the permanent collections, the library is open to a classroom complex on the third floor. During the periods immediately before and after classes, noise generated by students filters down to the Library producing an environment not conducive to study or research. Interior renovations to the Library over the years have produced seminar rooms, classroom facilities, and a public bank of computer stations, as well as an enhanced entryway. Future renovations to the existing space, however, cannot increase the Library's capacity. GSU is in need of a new University Library facility to house its collections and to provide adequate quiet space for studying and research. We envision a free-standing building of approximately 70,000 square feet located near the heart of campus. Like the request for an Innovation Center, this proposal envisions us spending FY18 planning the facility to the point of generating construction documents and proceeding into the market to solicit construction bids. Construction costs for this project are requested under the "Future Year" label in this table, presumably beginning in FY19. Our request for "Budget Year" funding is 8.5% of the total for planning and design costs.</p> <p>During the late summer and early fall of 2012, we engaged the architecture/design firm of STR Partners LLC to develop a vision statement for the proposed University Library. Like the vision statement for the Innovation Center, that document provides general guidance for the project proposed here. It is on file with IBHE. An inflation factor of 1.15% has been applied to historically reported figures.</p>					
<b>TOTAL, REGULAR CAPITAL PROJECTS</b>	<b>\$ 91,050</b>	<b>\$ 12,344</b>	<b>\$ -</b>	<b>\$ 78,706</b>	<b>\$ -</b>
<b>GRAND TOTAL</b>	<b>\$ 146,758</b>	<b>\$ 34,574</b>	<b>\$ 12,650</b>	<b>\$ 93,004</b>	<b>\$ 6,530</b>

\* Source of Non-State Funds: \_\_\_\_\_

**NOTE: Please indicate with an "X" if project addresses life, health or safety concerns; and projects intended to address risks of campus closures with a Z**

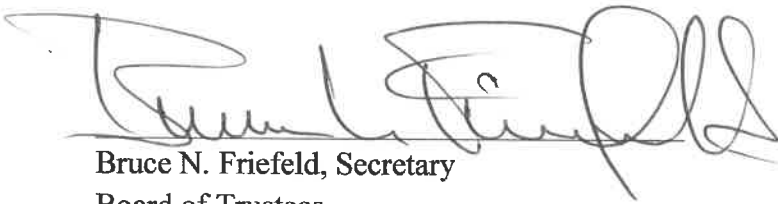
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
October 12, 2018**

***Resolution 19—08: Authorization of a Contract with Advocate Health and Hospitals Corporation:*** Upon the recommendation of President Maimon and the Budget and Finance Committee, the Board of Trustees of Governors State University approves the award of a contract for on-site health center management to Advocate Health and Hospitals Corporation, d/b/a *Advocate at Work* (“*Advocate*”) for a contract period from October 13, 2018 through June 30, 2020.

*Approved October 12, 2018*

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Bruce N. Friefeld, Secretary  
Board of Trustees

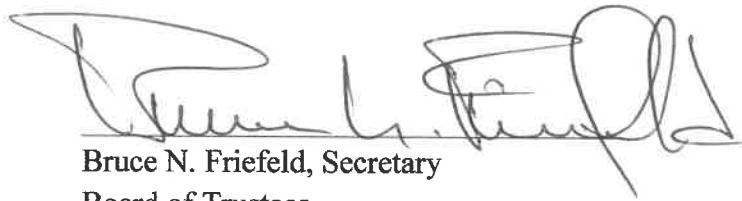
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
October 12, 2018**

***Resolution 19—09: Authorization of a Contract for Roadway Improvements:*** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the award of a construction contract to McGill Construction Company of Frankfort, IL in the amount of \$241,400 for construction work as specified in the bidding documents. With the standard 10% contingency, this action authorizes the University to spend up to \$265,540 on this project.

*Approved October 12, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
October 12, 2018**

***Resolution 19—10: Authorization to Confer Professor Emeritus Status:*** Upon the recommendation of President Maimon, and the concurrence of Provost Cada and the College of Health and Human Services, the Governors State University Board of Trustees confers emeritus status to the following:

- Dr. Catherine Brady, Associate Professor of Occupational Therapy
- Dr. Elizabeth Essex, Associate Professor of Social Work
- Dr. Rupert Evans, Professor of Health Administration

*Approved October 12, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees



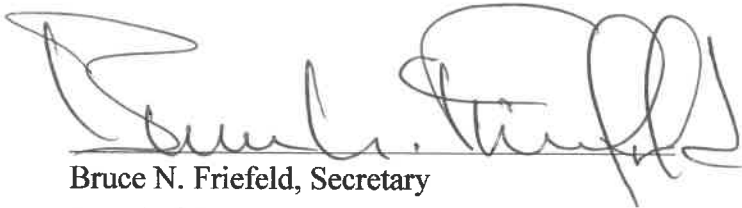
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
October 12, 2018**

***Resolution 19—11: Approval of Personal Day for Non-Negotiated Employees:*** Upon the recommendation of President Maimon, the Governors State University Board of Trustees authorizes granting one personal day to non-negotiated employees who are rated “generally exceeds expectations” or “superior” on their FY18 performance evaluation, to be taken during FY19.

*Approved October 12, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**December 7, 2018  
9:00 am  
Engbretson Hall**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

**EXECUTIVE SESSION**

**CHAIR'S REPORT**

*Mr. Patrick Ormsby*

**HUMAN RESOURCES**

*Mr. Carney Barr, Vice Chair*

**Information Items**

1. Report on Civil Service Merit Board

**Action Items**

***Resolution 19—13:*** Termination of Employment

**BUDGET AND FINANCE**

*Ms. Lorraine Tyson, Chair*

**Information Items**

1. Report on Purchases \$50,000-\$99,999 for the period September 27, 2018 through November 25, 2018
2. Budget to Actual Report as of November 30, 2018
3. Report on FY17 Financial Audit
4. Report on FY17 Compliance Audit
5. Report on FY18 Mandatory and Discretionary Waivers
6. Internal Auditor's Annual Report
7. Update on Capital and Deferred Maintenance Projects

**Action Items**

1. ***Resolution 19—15:*** Approval to Amend Contract for Roadway Improvements
2. ***Resolution 19—16:*** Approval to Renew an Architect Master Contract

## **ACADEMIC AFFAIRS**

*Dr. Anibal Taboas, Chair*

### **Information Items**

1. Program Accreditation Status Report
2. Status Update on *Strategy 2025*
3. Report on Partnership for College Completion's Illinois Equity in Attainment

### **Action Items**

1. **Resolution 19—17:** Approval of Honorary Degree Candidates
2. **Resolution 19—18:** Approval to Reinstate and Redesign Education Programs in Secondary Education and Special Education

## **FULL BOARD**

### **President's Report**

*Dr. Elaine P. Maimon*

### **Action Items**

1. **Approval of Minutes** – October 12, 2018
2. Approval of Consent Agenda
3. Approval of Items Not on the Consent Agenda
4. **Resolution 19—19:** Approval of Contracts for Legal Services
5. **Resolution 19—20:** Release of Executive Session Minutes

### **Senate Reports**

1. *Dr. David Golland*, Faculty Senate President
2. *Ms. Sheryl Jones-Harper*, Civil Service Senate President
3. *Mr. Lester Van Moody III*, Student Senate President

## **PUBLIC COMMENT**

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

## **TRUSTEE COMMENTS**

## **ADJOURN**

**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**December 7, 2018**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

The Governors State University Board of Trustees meeting for Friday, December 7, 2018 was call to order by Chair Patrick Ormsby at 9:11 am. Roll call was taken and Trustees Lorraine Tyson, Bruce Friefeld, Anibal Taboas, Carney Barr, Cornelius Griggs, and Linda Coleman were in attendance. Trustee Masah SamForay was absent.

Also in attendance: Elaine P. Maimon, President; Elizabeth A. Cada, Provost and Vice President for Academic Affairs; W. Paul Bylaska, Vice President for Administration and Finance; Sarah Luke, General Counsel; David Golland, Faculty Senate President; Lester Van Moody III, Student Senate President; Sheryl Jones-Harper, Civil Service Senate President; Stephen Wagner, Vice President of GSU UPI Chapter 4100; Will Davis, Vice President for Institutional Advancement and CEO of the GSU Foundation; Aurélio Valente, Vice President for Student Affairs and Enrollment Management; Penny Perdue, Chief of Administrative Operations and Liaison to the Board; Catherine Balthazar, Interim Dean, College of Health and Human Services; Shannon Dermer, Interim Dean, College of Education; Andrae Marak, Dean, College of Arts and Sciences, and Dean, Graduate Studies; Jun Zhao, Dean, College of Business; Colleen Sexton, Associate Provost; Rosemary Johnsen, Associate Provost; Villalyn Baluga, Associate Vice President for Finance; Sandra Zurawski, Director of Budget and Financial Planning; James McGee, Director of Public Safety; Jim Zumerchik, Interim Associate Vice President for Facilities Development Management; Tracy Sullivan, Assistant Vice President of Procurement; Chuck Pustz, Associate Vice President for ITS; Zion Banks, Senior Writer; Professors Alli Cipra, Sasha Cervantes, Rashidah Muhammad, Dianne Galante, and Matt Cooney; Staff Members Heather Penn, Corey Williams, Sandra Alvarado, Lakia Colquitt, Paul McGuinness, and John Perry; Student Alexis Smith; and Kristoffer Evangelista, Chief Internal Auditor.

**EXECUTIVE SESSION**

Ormsby entertained a motion to go into Executive Session at 9:12 am. Coleman made a motion to go into Executive Session pursuant to Illinois Open Meetings Act Sections 2(c)1, 2(c)2, and 2(c)11 to discuss personnel, collective bargaining, and litigation. Tyson seconded. Roll call was taken and Ormsby, Tyson, Friefeld, Taboas, Barr, Griggs, and Coleman were present. President Maimon, Provost Cada, Vice President Bylaska, and General Counsel Luke remained in session. Maimon, Cada, and Bylaska exited the Executive Session at 10:03 am. Open Session resumed at 11:10 am. Ormsby reported that no final action was taken.

## **Chair's Report**

### ***Mr. Patrick Ormsby***

Chair Ormsby introduced Faculty Senate representatives in attendance: Barbara Winicki, Giesela Grumbach, Sayoni Bose, Carlos Ferran, Lara Stache, and Jelena Radovic-Fanta. Ormsby made the following remarks: I would like to welcome everyone to the last Board meeting of 2018; however, there may be a Special Board Meeting in a week or so that would purely be an Executive Session. The date, time, and location of that meeting will be publicly posted. After today's meeting the GSU community will join together for the annual holiday luncheon in the Hall of Governors. Today we will review items regarding deferred maintenance and expenditures for these repairs, and we will consider the redesign and reinstatement of several programs. I want to thank the faculty who creatively re-thought these programs to address student interest and community needs, and thank the administration for recognizing these creative improvements and recommending restoration of these programs. We will, of course, hear from our three senate presidents. Last month the Board had the pleasure of meeting with each of the senates. These meetings allow for an informality and broad conversation not always possible at a formal Board Meeting. The meetings were informative, and I hope the various senator enjoyed the conversations as much as the Board did. On Monday (December 3) President Maimon appeared with journalist Carol Marin before a crowd at the City Club. Dr. Maimon did a great job and represented GSU very well, with Joy Doherty, President of the City Club, calling the event "fabulous." A video of the conversation is available on the City Club website. Also this week, Dr. Maimon was interviewed for a podcast produced by the Bill and Melinda Gates Foundation which can also be found online.

Because of logistical issues, we are postponing Dr. Maimon's formal assessment, but I want to take this occasion to thank her for all she is doing for GSU.

## **HUMAN RESOURCES**

*Carney Barr, Committee Vice Chair*

### **Information Items**

**Presidential Assessment** – postponed.

### **Report on the Civil Service Merit Board**

Barr reported the Merit Board last met on November 29. He thanked Anne Gill and Sandra Alvarado, GSU Human Resources officers, for their participation. The Joint Commission on Administrative Rules (JCAR) recently approved a new furlough policy. Some scheduled audits have been postponed until late spring or early summer.

### **Action Items**

#### ***Resolution 19—13: Termination of Employment***

Barr called on General Counsel Luke to present. See language from resolution. Barr requested a motion to approve Resolution 19—13. Taboas made a motion. Ormsby seconded. The motion was approved by unanimous voice vote.



## **BUDGET AND FINANCE**

*Lorraine Tyson, Committee Chair*

Tyson introduced Maimon who introduced Bylaska.

### **Information Items**

#### **Report on Purchases \$50,000-\$99,999 for the period September 27, 2018 through November 25, 2018**

The report is in the Board Book. There were no questions.

#### **Budget to Actual Report as of November 30, 2018**

The report is in the Board Book. Ormsby expressed his appreciation that the report indicates a surplus.

#### **Report on FY17 Financial and Compliance Audits**

Barr expressed frustration that the Board did not receive these reports sooner, which add up to 200 pages, in order to provide adequate time to review them. Bylaska reassured the Board that in the future the Audit Reports will be made available to the Trustees as soon as the Administration receives them. Maimon referred to the Executive Summary, which provides a snapshot of the reports. Barr acknowledged that, but pointed out that as a finance professional he prefers to analyze the full report. Taboas said he would welcome Barr's expertise in this regard. Barr asked if the audits were clean, to which Bylaska reported they were, with unqualified opinions providing useful suggestions for improvement. Ormsby pointed out that the audit reports are issued almost 18 months after the close of the fiscal year, thus resulting in repeat findings. Bylaska added that the new Internal Auditor is doing a very good job staying on top of these issues. Tyson asked for an overview of the findings, in particular the findings on the Perkins Loans and the Child Abuse Reporter. Bylaska reported both findings have been addressed, in particular, the Child Abuse Reporter finding was due to the lack of a proper training program in place, which has been rectified. Tyson responded that as a Mom, this concerns her greatly, and she would like more information on what steps were taken to correct this. Bylaska agreed to provide that information. Ormsby asked if there were any financial findings, which Bylaska confirmed there were none.

#### **Report on FY18 Mandatory and Discretionary Waivers**

Bylaska referred to the Executive Summary, pointing out this is required reporting by the Illinois Board of Higher Education. There were no questions.

#### **Internal Auditor's Annual Report**

Bylaska introduced Chief Internal Auditor, Kristoffer Evangelista, and pointed out that this report is required annually by the Fiscal Control and Internal Auditing Act.

#### **Update on Capital and Deferred Maintenance Projects**

Bylaska summarized that following the procurement of Certificates of Participation to fund some of GSU's backlog of deferred maintenance, the State issued emergency capital funding for the water pipe and roofing repairs. Those projects will now be managed by the Capital Development Board (CDB). Because these two projects were in the preliminary planning stages the CDB has

agreed to reimburse the University for expenses incurred thus far. The remodel of the kitchen is contingent on the replacement of piping in that area, and due in part to requests from the Student Senate, the University is exploring various options for food service.

### **Action Items**

#### ***Resolution 19—14: Approval of Internal Audit Plan 2019-2020***

Trustee Tyson requested this item be withdrawn from the agenda due to the fact the report was only received by the Board today. It will be brought before the Board at a later date.

#### ***Resolution 19—15: Approval to Amend Contract for Roadway Improvements***

Tyson requested a motion to approve Resolution 19—15. Ormsby made a motion. Griggs seconded. Bylaska reported this is a unique experience in that an invoice was received after the project was completed, detailing expenses for unforeseen circumstance above and beyond the amount previously approved by the Board. This involved sub-surface conditions with a utility pipe located very close to the surface which had to be moved. Tyson recommended that given the low dollar amount (\$3,728.25) the invoice should be paid. There was no objection. The motion was approved by unanimous voice vote to be placed for a Roll Call Vote at the Full Board meeting.

#### ***Resolution 19—16: Approval to Renew an Architect Master Contract***

Tyson requested a motion to approve Resolution 19—16. Coleman made a motion. Griggs seconded. Bylaska reported this action will allow LCM architects to continue their work on the roof project. Griggs asked how the contract was originally procured, and Tracy Sullivan, Assistant Vice President for Procurement reported through a QBS followed by Board approval, adding they are a qualified disability-owned firm. The motion was approved by unanimous voice vote for inclusion on the Consent Agenda.

Trustee Griggs exited the meeting.

## **ACADEMIC AFFAIRS**

*Anibal Taboas, Committee Chair*

Dr. Taboas called on Maimon to introduce Cada.

### **Information Items**

#### **Program Accreditation Status Report**

Cada provided a brief review of the report, which is in the Board Book. Taboas offered his congratulations on the very good job of addressing and maintaining accreditation standards. Cada thanked the faculty for their hard work in this regard.

#### **Status Update on *Strategy 2025***

Cada provided a brief review, adding that with the use of informed data planning is on track.

### **Report on Partnership for College Completion’s Illinois Equity in Attainment**

Cada introduced Professor Matt Cooney and student Alexis Smith to give a Power Point presentation. He pointed out that he has worked with Ms. Smith on this for the past two years, while Professor Amy Vujaklija has worked closely with student Jarrell Harris and Crete-Monee High School. Ms. Harris has presented her work at Ohio State University. Trustee Taboas requested a copy of the presentation.

### **Action Items**

#### ***Resolution 19—17: Approval of Honorary Degree Candidates***

Cada reported she and Vice President for Development, Will Davis, Co-Chair the Committee. She gave a brief review of the nominees, whose bios are available in the Board Book. Tyson requested to abstain from the vote. Taboas requested a motion to approve Resolution 19-17. Friefeld made a motion. Ormsby seconded. Resolution 19—17 will go before the Full Board for a roll call vote.

#### ***Resolution 19—18: Approval to Reinstate and Redesign Education Programs in Secondary Education and Special Education***

Cada provided a brief review of the Executive Summary, explaining that there is a serious teacher shortage in the area which drove members of the College of Education to initiative this action. Maimon added that at the time these programs were tapped for a phase-out there was serious under-enrollment in these programs. However in the intervening time period faculty have listened to its constituents and were quite innovative in redesigning the programs. In addition the Illinois Board of Education has gotten involved in speeding up the undergraduate certification process. Coleman expressed how pleased she was by the continued efforts of the College of Education to reevaluate, redesign, and revisit this topic. Coleman made a motion to approve Resolution 19—18. Ormsby seconded. The motion was approved by unanimous voice vote for inclusion on the Consent Agenda.

## **FULL BOARD**

### **President’s Report**

#### ***Dr. Elaine P. Maimon***

President Maimon made the following remarks: I want to thank you for your kind remarks about the City Club presentation. It is important to showcase GSU to many audiences. I wish to congratulate Trustee Tyson for being listed by Crain’s among Chicago’s Notable Minority Lawyers. I want to thank the faculty of the College of Education for revamping its secondary education programs in biology, math, English, and special education so that these programs may continue to be offered. The faculty have done a remarkable job. This was grass roots faculty effort indicating attentiveness to the changing circumstances of our area. We were quite happy to announce the State AIM HIGH scholarship program, which is based on merit and talent, and will inspire numerous pathway programs. It is exciting to take part in GSU’s resurgence after the budget crisis as it gains momentum going into its 50<sup>th</sup> year. I want to wish happy holidays to all. As you enjoy time with your family, please reserve a few moments to reflect on 50 years of Governors State University, and your dedication to our mission and to our students.

## **Action Items**

### **Approval of Minutes – October 12, 2018**

Ormsby requested a motion to approve the Minutes of the October 12, 2018 meeting. Taboas made a motion. Barr seconded. The motion was approved by unanimous voice vote.

### **Approval of Consent Agenda**

Board Secretary Maloney read the amended Consent Agenda:

**Resolution 19—13:** Termination of Employment

**Resolution 19—16:** Approval to Renew an Architect Master Contract

**Resolution 19—18:** Approval to Reinstate and Redesign Education Programs in Secondary Education and Special Education

Ormsby requested a motion to approve the Consent Agenda. Taboas made a motion. Friefeld seconded. The Consent Agenda was approved by unanimous voice vote.

### **Approval of Items Not on the Consent Agenda**

**Resolution 19—15:** Approval to Amend Contract for Roadway Improvements

Ormsby requested a motion to approve Resolution 19—15. Tyson made a motion. Friefeld seconded. Roll call was taken and Ormsby, Tyson, Friefeld, Taboas, Barr, and Coleman voted aye. There were no nays. The motion passed.

**Resolution 19—17:** Approval of Honorary Degree Candidates

Ormsby requested a motion to approve Resolution 19—17. Friefeld made a motion. Taboas seconded. Tyson asked to abstain because she just received the information today. Roll call was taken and Ormsby, Friefeld, Taboas, Barr, and Coleman voted aye. There were no nays. The motion passed.

**Resolution 19—19:** Approval of Contracts for Legal Services

General Counsel Luke provided a brief explanation of the need for these services. Ormsby requested a motion to approve Resolution 19—19. Tyson made a motion. Taboas seconded. The motion was approved by unanimous voice vote.

**Resolution 19—20:** Release of Executive Session Minutes

Luke explained there were no Minutes warranted for release or destruction. Given this, no vote was taken.

## **Senate Reports**

### **Dr. David Golland, Faculty Senate President**

Dr. Golland made the following remarks: Thank you, Chairman Ormsby. Honorable trustees, President Maimon, Provost Cada, Vice President Bylaska, Ms. Luke, Ms. Jones-Harper, Mr. Moody, and esteemed colleagues, it is my pleasure to again report to you on behalf of GSU's distinguished faculty.

In a true example of strong shared governance, Provost Cada has approved and implemented a new weekly scheduling grid, the master schedule which governs when face-to-face classes are held on campus. This is the product of nearly three years of

work by the Senate's Scheduling Task Force, which included faculty from each college, students, and academic and non-academic administrators, and was led by Andrius Tamulis, Associate Professor of Mathematics. The Senate thanks Provost Cada, Professor Tamulis, and every member of the task force for their contributions. Among the changes: there will now be an "open hours" period without any classes scheduled, so that students can better engage in clubs and other organizations.

The Faculty Senate, Student Senate, and Civil Service Senate have each unanimously approved a resolution re-constituting the Student Disability Services Advisory Committee, which will commence activities next academic year. This committee will include multiple stakeholders from all colleges to ensure institutional support for the Director of Student Disability Services, Robin Sweeney.

The Faculty Senate Student Scholarship Fund has raised \$18,270 towards our endowment goal of \$26,000 as of Thanksgiving. It is our hope that we will meet our goal by the end of the academic year. Our donations are being matched dollar-for-dollar, thanks to a generous matching gift from Elaine and Mort Maimon. We awarded our first \$500 scholarships to two deserving students at our annual retreat and awards luncheon this past August. We also honored former Provost Bordelon via Skype, and gave out three awards to faculty for service significantly beyond the requirements for tenure.

The senate met with several of you at our biennial retreat last month and we appreciate your attendance. This was my third Board-Senate retreat and I think we are finally developing a format truly conducive to mutual understanding. After the meeting, Trustee Barr noted that we had failed to discuss a very important matter: what faculty wants from the board. I polled the Senate at our next meeting and would like to present the following five responses. I should note that this is not a formal resolution, simply what individual senators expressed to me at the meeting; I will do my best to add some context for each.

1. Bring back secondary Education programs. I am pleased to note that you have on your agenda today the restoration of four baccalaureate degrees and one graduate degree in teacher education. The decision to eliminate these programs in spring 2017 was shortsighted, as attested by the long line of faculty, students, alumni, and community members who spoke during open comment at that meeting. It was a trying time in the history of our beloved institution, but I have been heartened by the new spirit of unity and shared governance under the leadership of President Maimon, Provost Cada, and Vice President Bylaska.
2. Define shared governance. Faculty understand the history and importance of shared governance. But we understand that for many in our hierarchical social structure it is an alien concept. I would urge the board to form a task force, consisting of all stakeholders, to develop an institutional definition of shared governance for GSU. In my capacity as the university's shared governance watchdog, I would be honored to work with you on this.
3. Advocate for a faculty trustee. It would require a change to state law to add a second ex-officio member to the board, but we know that many of you have relationships with

members of the executive and legislative branches, and we urge you to advocate for this. It is not uncommon for faculty to serve on Boards of Trustees, although as with the student trustee, there are often restrictions on voting rights.

4. Ensure that all sides are heard on major decisions. One way you might accomplish this is by taking me up on my offer for you to use the faculty assembled before you as committee resources, and to use me and my successors as a resource for the full board. Even if *pro forma*, the chairs of the committees might ask for the input of the faculty reps on action items. Another possibility would be for the Board to include Senate resolutions as part of my report in the permanent minutes of your meetings.
5. Conduct the Senate-BOT retreat without administration present. This one is *impossible* under open meetings law. It also would stand in opposition to efforts to build a community of trust between faculty and administration. However, some sort of formal and confidential conduit to the board might be in order. At the retreat, Professor William Kresse (you know him as “Professor Fraud”) shared an interesting idea, based on his experience as a member of hospital boards: inviting the faculty senate president into all or part of your executive session.

Thank you! I’m happy to take questions, but please allow me to conclude by wishing all assembled a happy and healthy holiday season and a productive break.

**Ms. Sheryl Jones-Harper, Civil Service Senate President**

Ms. Jones-Harper made the following remarks: I would like to start off by wishing everyone a very happy holiday season. I want to thank everyone involved in allowing us three days of paid time off during the winter break. I also want to thank the Board for holding the Senate Retreat on November 12. The Civil Service Merit Board has approved new human resources practices that will update outdated Civil Service position descriptions, reassess compensation, stacking issues, and skeleton crews. The Civil Service continues to embrace diversity across campus with our Annual Celebration now taking place in January. Human Resources continues to work with Civil Service employees on professional development and training. Finally, I would like to acknowledge the work of the Library staff, who collected hundreds of pounds of plastic to create a bench in honor of longtime Civil Service employee, Eric Nicholson, who was a very beloved member of our community. Thank you.

**Mr. Lester Van Moody III, Student Senate President**

Mr. Moody made the following remarks: The Student Senate is pleased with the accomplishments it has made this semester. The Senate and students in general have been very engaged, and political events in particular have been well attended. I’ve met with Provost Cada regarding the development of *Strategy 2025* to include a program in Black Studies. A course will be offered this spring, which we hope will be built into a program in the near future. I’m happy to report that issues with spring break housing contracts, a topic brought up at the Senate Retreat with the Board of Trustees, has been rectified due to the efforts of many. Thank you, and I wish you a very happy holiday season.

## **PUBLIC COMMENT**

### **Stephen Wagner, Vice President, UPI Chapter 4100**

Dr. Wagner made the following remarks: Thanksgiving is past, but a feeling of gratitude remains with me. I want to thank the Board of Trustees for granting three vacation days during the winter break. I want to express my gratitude to Dr. Sandi Estep, UPI Chapter President, who has spoken to the Board repeatedly on this topic. We appreciate you listening and for making this change, if only for this year. I'm pleased to report that Dan Montgomery, UPI's state affiliate and head of the Illinois Federation of Teachers, has been named to Governor-Elect JB Pritzker's transition team. This will result in positive outcomes for all of us.

I would like to highlight the work of Professor Shirley Comer, our UPI Chapter grievance counselor who has helped our members time and again. She holds a Doctorate in Nursing Practice and a Doctorate in Juris Prudence, but it her compassion that makes her a favorite. She recently organized a food drive that resulted in three huge bins of food collected for the GSU student food pantry. I would also like to thank Professor Mike Hart, who has worked tirelessly to get Unit B faculty members to join the UPI Chapter 4100. We hit a snag in November when we were notified of an arbitrary decision to refuse allowing the deduction of union dues signed with an electronic signature, which GSU stands alone in its refusal. Let me conclude by saying I'm thankful for working at an institution that can acknowledge mistakes and make appropriate solutions. We hope they reconsider the e-signature issue. I want to thank my colleagues, and wish you a happy and blessed holiday season.

### **Shannon Dermer, Interim Dean, College of Education**

Dr. Dermer made the following remarks: I've been at GSU for 15 years, and I would like to thank you the Board, the faculty, and the administration for reconsidering the decision about the education programs. I realize it is hard, but the willingness to be flexible is commendable and I thank you.

## **TRUSTEE COMMENTS**

Tyson thanked everyone that makes GSU run and for making the Board of Trustees look good. Thank you for fulfilling the mission of GSU. She also thanked President Maimon and her administration for bringing the winter break vacation subsidy suggestion to the Board's attention. Have a wonderful holiday.

Trustee Barr provided a handout to the Board, reminding them that a gift can be made to the GSU Foundation in one's will, trust, or estate. Also, it is almost January 1, so please make a donation before the end of the year.

Ormsby thanked the whole GSU community for the great work everyone does, and wished everyone a great holiday season. He also emphasized the importance of giving to the GSU Foundation, which he served on for many years before being appointed to the Board of Trustees. There are a lot of needy students that need the generousness of those scholarships. He also thanked Trustee Bruce Friefeld, whose term is up in January, and who has decided not to pursue another term after 23 years of serving the University.

Friefeld thanked the entire University community, stating this has been the most rewarding experience of his life. Serving since 1996 to today he has been able to witness how far the University has come, and was able to work with outstanding presidents, faculty, staff, and students. It has been very rewarding to see how everyone pulls together for the success of GSU's students, and he will remember this experience forever. Thank you.

Ormsby requested a motion to adjourn. Tyson made a motion. Friefeld seconded. The motion was approved by unanimous voice vote and the meeting of the Governors State University Board of Trustees adjourned at 12:48 pm.

Respectfully submitted,

Joan Johns Maloney



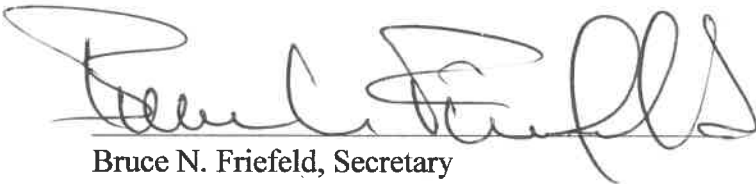
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
December 7, 2018**

***Resolution 19—13: Termination of Employment:*** Pursuant to the recommendation of President Maimon, presented to the Board of Trustees in accordance with Article 14.4(e)(6) of the GSU-UPI Agreement 2016-2019, the Governors State University Board of Trustees approves the termination of employment with Governors State University of Cynthia Newman, effective upon passage.

*Approved December 7, 2018*

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Bruce N. Friefeld, Secretary  
Board of Trustees

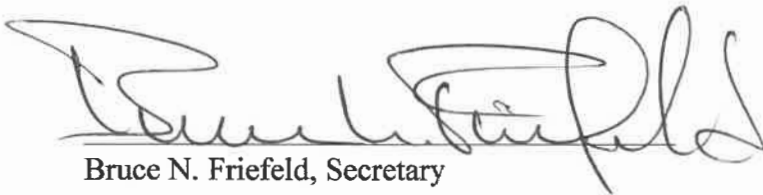
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
December 7, 2018**

***Resolution 19—15: Approval to Amend Contract for Roadway Improvements:*** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves a revision of the prior award of a construction contract for roadway improvements, approved on October 12, 2018 by Resolution 19-09, to McGill Construction Company of Frankfort, IL in the amount of \$3,728.25 for additional work due to unforeseen roadway conditions.

*Approved December 7, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

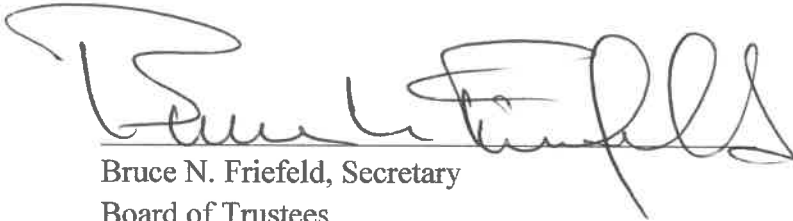
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
December 7, 2018**

***Resolution 19—16: Approval to Renew Architect Master Contract:*** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University approves the extension of a three-year contract renewal to LCM Architects LLC of Chicago, IL in an estimated amount of \$525,000, subject to the approval of the Illinois Capital Development Board.

*Approved December 7, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line. The signature is cursive and somewhat stylized.

Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION**

**December 7, 2018**

***Resolution 19—17: Approval of Honorary Degree Candidates:*** Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the following individuals for inclusion on the list of candidates for the degree of Honorary Doctorate of Humane Letters:

- Robert Gordon, Jr.
- Wes Moore
- Norman “Chuck” Smith

*Approved December 7, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees



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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
December 7, 2018**

***Resolution 19—18: Approval to Reinstate and Redesign Education Programs in Secondary Education and Special Education:*** Upon the recommendation of President Maimon, and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the reinstatement of the following academic programs and a move to redesign status:

- BS in Biology Teacher Education
- BS in Chemistry Teacher Education
- BA in Mathematics Teacher Education
- BA in English Teacher Education
- MA in Special Education

*Approved December 7, 2018*



Bruce N. Friefeld, Secretary  
Board of Trustees

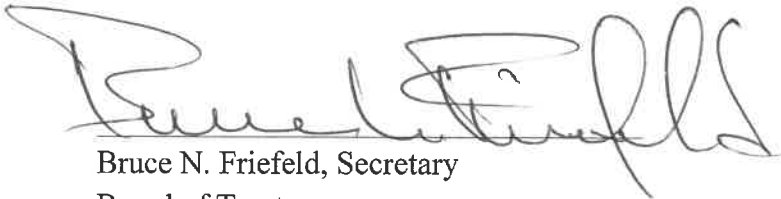
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
December 7, 2018**

***Resolution 19—19: Authorization of Contracts for Legal Services:*** The Governors State University Board of Trustees ratifies and approves the award of two contracts for legal services with the law Office of James S. Montana, Jr., and the law firm of Burke Burns & Pinelli, Ltd. respectively, in amounts not to exceed \$250,000 per contract, as recommended by the University General Counsel.

*Approved December 7, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
December 7, 2018**

***Resolution 19—20: Release of Executive Session Minutes:*** As required by the Illinois Open Meetings Act [5 ILCS 120] the Executive Session Minutes of the Board and its Committees have been reviewed and the following determinations have been made:

The Governors State University Board of Trustees does not authorize the Release of Executive Session Minutes at this time.

The Governors State University Board of Trustees does not authorize the destruction of any Executive Session verbatim recordings at this time.

*Approved December 7, 2018*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES  
SPECIAL MEETING**

**December 13, 2018  
Room D34000  
8:30 am  
Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

**ADMINISTRATIVE ITEM**

Approval of 2019 Meeting Dates

**EXECUTIVE SESSION—Discussion of Personnel Matters and Litigation\*\***

**PUBLIC COMMENT**

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the Full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.

**MOTION TO ADJOURN**

\*\* denotes that the matters may be discussed in closed session in accordance with the provisions of the Illinois Open Meetings Act.

All times shown are approximate



**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**Minutes of the December 13, 2018 Special Meeting**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

Chair Patrick Ormsby called the Board of Trustees Special Meeting to order at 8:37 am. Roll call was taken and Trustees Bruce Friefeld, Anibal Taboas, Carney Barr, Cornelius Griggs, and Linda Coleman were also in attendance. Trustee Lorraine Tyson arrived at 8:45 am. Trustee Masah SamForay was absent.

Others in attendance: Sarah Luke, General Counsel; Penny Perdue, Chief of Administrative Operations and Liaison to the Board; David Golland, Faculty Senate President; Mary Pat Burns, Attorney, Burke, Burns & Pinelli Ltd.; Sarah A. Boeckman, Attorney, Burke, Burns & Pinelli Ltd.; and Dennis Culloton, Culloton Strategies, LLC.

**PUBLIC COMMENT**

**Charles Dieringer, Community Member**

Mr. Dieringer made the following remarks: I have a long background of involvement with GSU. Today I have a petition that I submitted to Prairie State College about a sustainability effort amongst local areas of government. I'm trying to get this advisory referendum passed. I feel we need to be more efficient to prevent brain flow to Indiana. St. James Hospital in Chicago Heights, which is over 100 years old, is closed and slated to be torn down. I went to the Veterans Home in Quincy, Illinois last week where 150 veterans live. As you may know there have been several deaths there attributed to Legionnaire's Disease. St. James has 150 rooms, and therefore I propose we transfer the Quincy residents to that facility. I know there are a lot of good resources at GSU that I think we could utilize. The second subject I would like to bring up today is the watershed. Many people worked on this for many years, but we haven't met since Professor Karen D'Arcy retired five years ago. We need to take care of our ground water and I ask for GSU's help. Thank you for your time. I would be happy to answer any questions. (Handouts were provided.)

**ADMINISTRATIVE ITEM**

The following meeting dates were approved for 2019:

Friday, February 15, 2019

Friday, May 3, 2019

Friday, August 16, 2019 – Annual Board Retreat

Friday, October 11, 2019

Friday, December 6, 2019

## **EXECUTIVE SESSION**

Ormsby requested a motion to go into Executive Session at 8:44 am. Friefeld made a motion to meet in Executive Session pursuant to Illinois Open Meetings Act Sections 2(c)1 and 2(c)11 to discuss personnel and litigation. Griggs seconded. Roll call was taken and Ormsby, Friefeld, Taboas, Barr, Griggs, and Coleman were present. Trustee Tyson arrived at 8:45 am. Also in attendance: Sarah Luke, General Counsel; Mary Pat Burns, Attorney, Burke, Burns & Pinelli Ltd.; and Sarah A. Boeckman, Attorney, Burke, Burns & Pinelli Ltd. Dennis Culloton, Culloton Strategies, LLC, joined Executive Session at approximately 10:30 am.

Ormsby requested a motion to adjourn the Executive Session and the Special Meeting at 10:50 am. Coleman made a motion. Friefeld seconded. Roll call was taken and Ormsby, Tyson, Friefeld, Taboas, Barr, and Coleman voted aye. Trustee Griggs left the meeting prior to adjournment.

Respectfully submitted,

Joan Johns Maloney

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**February 15, 2019  
Breakfast 8:30 am  
Call to Order 9:00 am  
Engbretson Hall**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

**PUBLIC COMMENT**

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.

**CHAIR'S REPORT**

*Mr. Patrick Ormsby*

**BUDGET AND FINANCE**

*Ms. Lorraine Tyson, Chair*

**Information Items**

1. Report on Purchases \$50,000-\$99,999 for the period November 26, 2018 through January 21, 2019
2. Budget to Actual Report as of December 31, 2018
3. Report on Capital Development Board
4. Update on Capital and Deferred Maintenance Projects
5. Follow-up on Audit Findings

**Action Items**

1. **Resolution 19—21:** Approval of Internal Audit Plan 2019-2020
2. **Resolution 19—22:** Approval of Contract for Family Development Center HVAC Repairs
3. **Resolution 19—23:** Approval of Tuition Rates for AY2019-2020
4. **Resolution 19—24:** Approval of a Tuition Multiplier for International Students
5. **Resolution 19—25:** Approval of Mandatory Fee Rates for Academic Year 2019-2020
6. **Resolution 19—26:** Approval of Fees for Online/Off-Campus Programs and Services
7. **Resolution 19—27:** Approval of Housing Rates for Academic Year 2019-2020

## **ACADEMIC AFFAIRS**

*Dr. Anibal Taboas, Chair*

### **Information Items**

1. Program Accreditation Status Report
2. Status Update on *Strategy 2025*
3. Presentation on Male Success Initiative (MSI)

## **HUMAN RESOURCES**

*Ms. Masah SamForay, Chair*

### **Information Items**

Report on Civil Service Merit Board

## **FULL BOARD**

### **President's Report**

*Dr. Elaine P. Maimon*

### **Action Items**

1. *Approval of Minutes*
  - a. Senate Retreats – November 12, 2018
  - b. Full Board – December 7, 2018
  - c. Special Meeting – December 13, 2018
2. Approval of Consent Agenda
3. Approval of Items Not on the Consent Agenda
4. **Resolution 19—28:** Honoring the Service of Trustee Bruce Friefeld

### **Senate Reports**

1. *Dr. David Golland*, Faculty Senate President
2. *Ms. Sheryl Jones-Harper*, Civil Service Senate President
3. *Mr. Lester Van Moody III*, Student Senate President

## **NEW BUSINESS/OLD BUSINESS**

## **REPORT FROM INTERIM GENERAL COUNSEL**

## **EXECUTIVE SESSION**

## **ADJOURN**

**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**Minutes of the February 15, 2019 Meeting  
Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

The Governors State University Board of Trustees meeting for Friday, February 15, 2019 was called to order by Chair Patrick Ormsby at 9:07 am. Roll call was taken and Trustees Lorraine Tyson, Bruce Friefeld, Anibal Taboas, Carney Barr, Masah SamForay, and Linda Coleman were in attendance. Trustee Cornelius Griggs was absent.

Also in attendance: Elaine P. Maimon, President; Elizabeth A. Cada, Provost and Vice President for Academic Affairs; W. Paul Bylaska, Vice President for Administration and Finance; Mary Pat Burns and Sarah Boeckman, Interim General Counsel, Burke Burns & Pinelli, Ltd.; David Golland, Faculty Senate President; Lester Van Moody III, Student Senate President; Sheryl Jones-Harper, Civil Service Senate President; Sondra Estep, President of GSU UPI Chapter 4100; Will Davis, Vice President for Institutional Advancement and CEO of the GSU Foundation; Aurélio Valente, Vice President for Student Affairs and Enrollment Management; Maureen Kelly, Director of Governmental and Community Relations; Penny Perdue, Chief of Administrative Operations and Liaison to the Board; Catherine Balthazar, Interim Dean, College of Health and Human Services; Shannon Dermer, Interim Dean, College of Education; Andrae Marak, Dean, College of Arts and Sciences, and Dean, Graduate Studies; Jun Zhao, Dean, College of Business; Rosemary Johnsen, Associate Provost; Villalyn Baluga, Associate Vice President for Finance; Sandra Zurawski, Director of Budget and Financial Planning; James McGee, Director of Public Safety; Jim Zumerchik, Interim Associate Vice President for Facilities Development Management; Tracy Sullivan, Assistant Vice President of Procurement; Chuck Pustz, Associate Vice President for ITS; Anne Gill, Interim Associate Vice President for Human Resources; Mujahid Choudhary, Director of Auxiliary Services and Housing; Zion Banks, Senior Writer; Professor Sasha Cervantes; and Kristoffer Evangelista, Chief Internal Auditor.

Chair Ormsby recognized the Faculty Senate Representatives in attendance, Barbara Winicki, Sayoni Bose, Carlos Ferran, William Kresse, Alice Keane, Lara Stache, and Jelena Radovic-Fanta.

**PUBLIC COMMENT**

*Sondra Estep, President, UPI Chapter 4100*

Dr. Estep applauded the reinstatement of secondary education and special education programs at the December Board meeting, but lamented what she described as needless suffering by the College of Education since those same programs were cut in 2016. Dr. Estep further reported on several concerns raised from Union representatives.

## **CHAIR'S REPORT**

*Mr. Patrick Ormsby*

Chair Ormsby welcomed Interim General Counsel Mary Pat Burns and Sarah Boeckman from the firm of Burke Burns & Pinelli, Ltd. He thanked Trustee Bruce Friefeld for his service, who he described as a wise, caring, intelligent member of the Board. He also noted that Student Trustee Linda Coleman's tenure will soon expire, and thanked her for being a great representative of the students of GSU.

## **BUDGET AND FINANCE**

*Lorraine Tyson, Chair*

### **Information Items**

#### **Report on Purchases \$50,000-\$99,999 for the period November 26, 2018 through January 21, 2019**

The report is in the Board Book. There were no questions.

#### **Budget to Actual Report as of December 31, 2018**

Bylaska reported at present there is a projected \$2M surplus for FY19, \$800K short of the proposed \$2.8M. This is due to unexpected expenses such as weather related repairs and technology needs for recruiting. Committee Chairwoman Tyson requested reporting on expenditures made from the reserve fund.

#### **Report on Capital Development Board and Capital and Deferred Maintenance Projects**

Bylaska gave an overview of the current projects. Committee Chairwoman Tyson requested a schedule of the projects to include start date, progression, estimated completion, etc. She also requested ongoing information on minority/women/disabled vendors being utilized for all projects, as well as more information on the cafeteria renovation project.

#### **Follow-up on Audit Findings**

Bylaska reported audit findings will now be reported to the Board as soon as they occur based on advice from the Interim General Counsel. Trustees Tyson and Coleman urged improvement in record keeping, which is a constant in audit findings. Trustee Ormsby noted there were no findings on the Financial Audit.

### **Action Items**

#### ***Resolution 19—21: Approval of Internal Audit Plan 2019-2010***

Committee Chairwoman Tyson requested a motion to approve Resolution 19-21. Trustee Ormsby made a motion to place resolution 19-21 on the Consent Agenda. Trustee SamForay seconded. The motion was approved by unanimous voice vote.

#### ***Resolution 19—22: Approval of Contract for Family Development Center HVAC Repairs***

Committee Chairwoman Tyson requested a motion to approve Resolution 19-22. Trustee Taboas moved that Resolution 19-22 be brought before the full Board for a roll call vote. Trustee Coleman seconded. The motion was approved by unanimous voice vote.

***Resolution 19—23: Approval of Tuition Rates for AY2019-2020***

Committee Chairwoman Tyson requested a motion to approve Resolution 19-23. Trustee Coleman made a motion to place Resolution 19-23 on the Consent Agenda. Trustee Taboas seconded. The motion was approved by unanimous voice vote.

***Resolution 19—24: Approval of a Tuition Multiplier for International Students***

Committee Chairwoman Tyson requested a motion to approve Resolution 19-24. Trustee SamForay made a motion to place Resolution 19-24 on the Consent Agenda. Coleman seconded. The motion was approved by unanimous voice vote.

***Resolution 19—25: Approval of Mandatory Fee Rates for Academic Year 2019-2020***

Committee Chairwoman Tyson requested a motion to approve Resolution 19-25. Maimon explained the figures being proposed were determined through very careful analysis to achieve the goals in *Strategy 2020*. Trustee Coleman expressed her concerns about increasing fees while enrollment is decreasing, stressing that students tell her this is a difficult model to sustain. Trustee Barr made a motion to bring Resolution 19-25 to the full Board for a roll call vote. Trustee Ormsby seconded. The motion was approved by unanimous voice vote.

***Resolution 19—26: Approval of Fees for Online-Off-Campus Programs and Services***

Committee Chairwoman Tyson requested a motion to approve Resolution 19-26. Trustees Coleman and Taboas expressed concerns about the recommended fee structure. Discussion ensued. Trustee Taboas made a motion to bring Resolution 19-26 before the Full Board for a roll call vote. Trustee Coleman seconded. The motion was approved by unanimous voice vote.

***Resolution 19—27: Approval of Housing Rates for Academic Year 2019-2020***

Committee Chairwoman Tyson requested a motion to approve Resolution 19-27. Trustee Coleman made a motion to place Resolution 19-27 on the Consent Agenda. Trustee Friefeld seconded. The motion was approved by unanimous voice vote.

**ACADEMIC AFFAIRS**

*Dr. Anibal Taboas, Chair*

Given time constraints, Committee Chair Taboas requested that the Information Items on the Academic Affairs Agenda be presented at the next Board meeting. There were no objections and no action was taken.

**HUMAN RESOURCES**

*Masah SamForay, Chair*

**Report on Civil Service Merit Board (CSMB)**

Trustee Barr provided the CSMB Annual Report to the Board. No action was taken.



## **FULL BOARD**

### **President's Report**

*Dr. Elaine P. Maimon*

President Maimon provided her report to the Board. She noted that 2019 is GSU's 50<sup>th</sup> Anniversary and encouraged all to take part in the many activities throughout the year. She concluded by thanking Trustee Bruce Friefeld for his service.

### **Approval of Minutes**

Chairman Ormsby requested a motion to approve the minutes of the November 12, 2018 Senate Retreats, the December 7, 2018 Full Board, and the December 13, 2018 meetings. Trustee Tyson made a motion. Trustee SamForay seconded. The motion was approved by unanimous voice vote.

### **Approval of Budget and Finance Consent Agenda**

The Budget and Finance Consent Agenda reads as follows:

**Resolution 19—21:** *Approval of Internal Audit Plan 2019-2020*

**Resolution 19—23:** *Approval of Tuition Rates for AY2019-2020*

**Resolution 19—24:** *Approval of a Tuition Multiplier for International Students*

**Resolution 19—27:** *Approval of Housing Rates for Academic Year 2019-2020*

Chairman Ormsby requested a motion to approve the Budget and Finance Consent Agenda. Trustee Tyson made a motion. Trustee Friefeld seconded. The motion was approved by unanimous voice vote.

### **Approval of Budget and Finance Items not on the Consent Agenda**

**Resolution 19—22:** *Approval of Contract for Family Development Center HVAC Repairs*

Chairman Ormsby requested a motion to approve Resolution 19-22. Trustee Tyson made a motion. Trustee Friefeld seconded. Roll call was taken and Ormsby, Tyson, Friefeld, Taboas, Barr, SamForay, and Coleman voted aye. The motion passed.

**Resolution 19—25:** *Approval of Mandatory Fee Rates for Academic Year 2019-2020*

Chairman Ormsby requested a motion to approve Resolution 19-25. Trustee Barr made a motion. Trustee Friefeld seconded. Trustee Taboas proposed postponing the vote until the Board received more clarity on the subject. Discussion ensued. A roll call vote was taken and Ormsby, Friefeld, Barr, and SamForay voted aye. Tyson, Taboas, and Coleman voted nay. The motion passed.

**Resolution 19—26:** *Approval of Fees for Online/Off-Campus Programs and Services*

Chairman Ormsby requested a motion to approve Resolution 19-26. Trustee Barr made a motion. Trustee Friefeld seconded. A roll call vote was taken and Ormsby, Tyson, Friefeld, Barr and SamForay voted aye. Taboas and Coleman voted nay. The motion passed.

**Resolution 19—28:** *Honoring the Service of Trustee Bruce Friefeld*

Chairman Ormsby read the resolution aloud, and then requested a motion to approve. Trustee Tyson made a motion and Trustee SamForay seconded. The motion was approved by unanimous voice vote, and Trustee Friefeld received a standing ovation.

## **Senate Reports**

*Dr. David Golland, Faculty Senate President*

Dr. Golland provided his Report to the Board and highlighted several recent activities of the Faculty Senate.

*Ms. Sheryl Jones-Harper, Civil Service Senate President*

Ms. Jones-Harper provided her Report to the Board and outlined the process to reclassify Administrative Professional (AP) to Civil Service (CS) status employees as part of a State mandate.

*Mr. Lester Van Moody III, Student Senate President*

Mr. Moody provided his Report to the Board and noted that tuition and fee increases, which were proposed by the Planning and Budget Advisory Council (PBAC) of which he is a member, were opposed by the Student Senate. Mr. Moody also raised concerns expressed from several students regarding the customer service in the cafeteria. Trustee SamForay expressed the need to address the students' concerns, and Chairman Ormsby asked the Administration to encourage students to provide input to improve the level of service in the cafeteria.

Trustee SamForay left the meeting at 12:05 pm.

## **REPORT FROM INTERIM GENERAL COUNSEL**

Interim General Counsel Burns reported that Executive Order #1 was signed by Governor Pritzker on his first day in office, in an effort to strengthen the state's position that every state agency address their audit findings within 60 days. She noted that the University has completed the response to Executive Order #1. Ms. Burns encouraged all Trustees to use their GSU email for the conduct of all public business as a best practice. Ms. Burns addressed several legal updates regarding the Freedom of Information Act and the Trustee appointment process.

## **EXECUTIVE SESSION**

Chairman Ormsby requested a motion to go into Executive Session at 12:21 pm. Trustee Coleman made a motion to go into Executive Session pursuant to Section 2(c)1 and 2(c)11 of the Illinois Open Meetings Act to discuss personnel and litigation matters. Trustee Barr seconded. Roll call was taken and Ormsby, Tyson, Friefeld, Taboas, Barr and Coleman approved. Interim General Counsel Burns and Boeckman, as well as President Maimon, remained in Executive Session. Maimon left the Executive Session at 1:10 pm.

The meeting adjourned at 1:40 pm with a motion from Trustee Coleman and a second from Trustee Tyson.

Respectfully submitted,

*Approved at August 30, 2019 Board Meeting*

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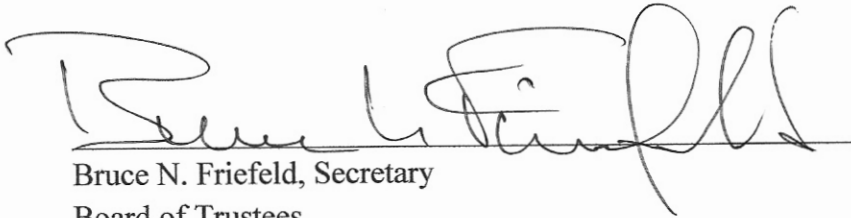
**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION**

**February 15, 2019**

***Resolution 19—21: Approval of Internal Audit Plan 2019-2020:*** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the University's Internal Audit Plan for Fiscal Years 2019 and 2020.

*Approved February 15, 2019*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

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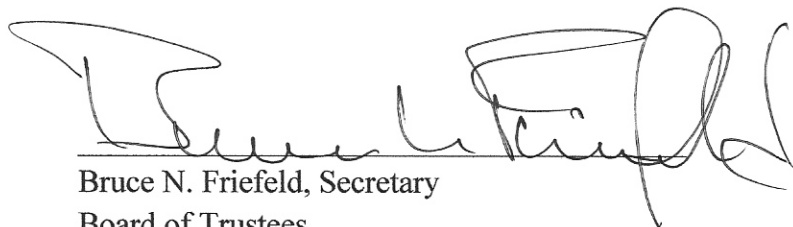
**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
February 15, 2019**

***Resolution 19—22: Approval of Contract for Family Development Center HVAC Repairs:***

Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the award of a construction contract to McCauley Mechanical Construction, Inc. of Bridgeview, IL in the amount of \$133,200 for construction work as specified in the bidding documents. With the standard 10% contingency, this action authorizes the University to spend up to \$146,520 on this project.

*Approved February 15, 2019*



Bruce N. Friefeld, Secretary  
Board of Trustees

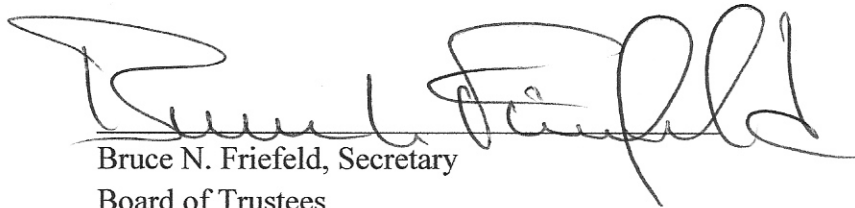
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
February 15, 2019**

***Resolution 19—23: Approval of Tuition Rates for Academic Year 2019-2020:*** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves tuition rates for Academic Year 2019-2020 to remain flat for all undergraduate, master's, and doctoral programs.

*Approved February 15, 2019*



Bruce N. Friefeld, Secretary  
Board of Trustees



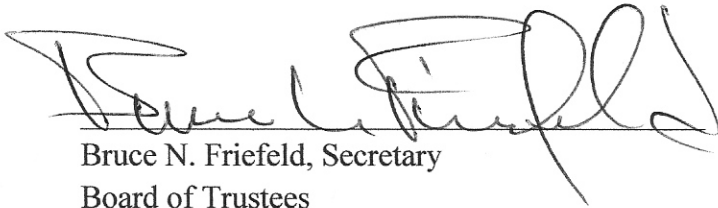
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
February 15, 2019**

***Resolution 19—24: Approval of a Tuition Multiplier for International Students:*** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees amends the meaning of *Resolution 14-06: Authorization to Establish a Differential Tuition Multiplier* to allow for an international tuition multiplier of no less than 1.3 and no greater than 2.0 based on negotiations by the involved parties.

*Approved February 15, 2019*



Bruce N. Friefeld, Secretary  
Board of Trustees

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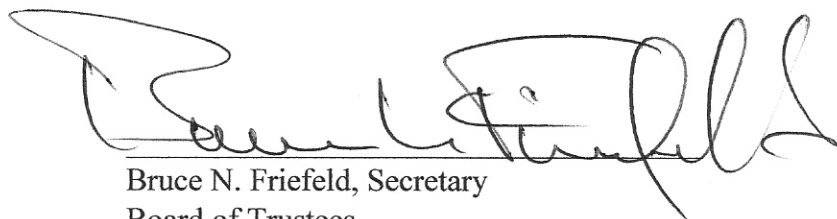
**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
February 15, 2019**

*Resolution 19—25: Approval of Mandatory Fee Rates for Academic Year 2019-2020:* Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves mandatory student fee rates for Academic Year 2019-2020 in accordance with the table below.

<b>Mandatory Fees Per Credit Hour:</b>	<b>AY18-19</b>	<b>AY19-20</b>
Facilities	\$39	\$39
Technology	\$13	\$13
Career & Counseling	\$5	\$5
Strategic Initiatives	\$11	\$16
Health Services	\$5	\$5
Student Activity	\$8	\$11
Student Center	\$10	\$16
Off-Campus Programs		N/A
On-line Programs		N/A
<b>Total</b>	<b>\$91</b>	<b>\$105</b>

*Approved February 15, 2019*



Bruce N. Friefeld, Secretary  
Board of Trustees

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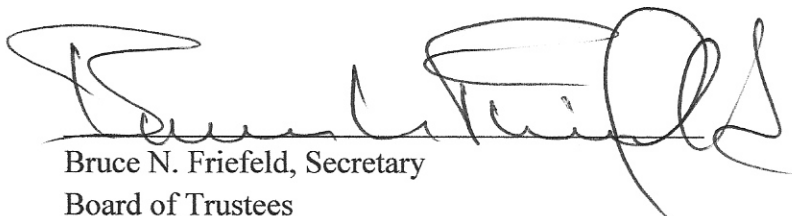
**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
February 15, 2019**

***Resolution 19—26: Approval of Fees for Online/Off-Campus Programs and Services:***

Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves an increase of \$15 per credit hour for online/off-campus student services, starting in Academic Year 2019-2020.

*Approved February 15, 2019*



Bruce N. Friefeld, Secretary  
Board of Trustees

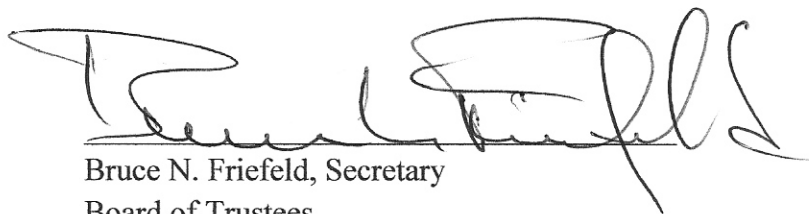
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
February 15, 2019**

*Resolution 19—27: Approval of Housing Rates for Academic Year 2019-2020:* Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves an increase in *Prairie Place* housing rates of 3.5% for Academic Year 2019-2020.

*Approved February 15, 2019*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", is written over a horizontal line. The signature is fluid and cursive, with a large initial "B" and "F".

Bruce N. Friefeld, Secretary  
Board of Trustees



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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION 19—28  
February 15, 2019**

**WHEREAS**, Bruce N. Friefeld was appointed to serve on the Board of Trustees of Governors State University in 1996 by Governor Jim Edgar under Illinois Compiled Statute 110 ILCS 670;

**WHEREAS**, He served as Chief of Staff for the Will County Board for many years and held leadership positions in the executive and legislative branches of the Will County government;

**WHEREAS**, He served his country as a Commissioned Officer on active duty in the United States Naval Reserves and served his local community as a supervisor of Frankfort Township, as a Village of Mokena trustee, and as the President of the Mokena Chamber of Commerce and the Mokena Lions Club;

**WHEREAS**, He provided leadership to GSU as the Board of Trustees Board Chair for several terms, as the Board Secretary, and as the chair of several committees, most recently the Governance Committee;

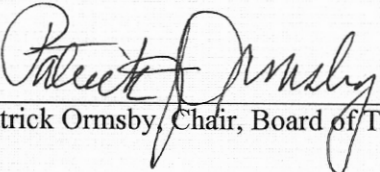
**WHEREAS**, He served GSU with a passion for higher education, a commitment to GSU's mission, an understanding of the climate the University operates in, and dedication to our students, faculty, and staff;

**WHEREAS**, He has served Governors State University during a time of great transformation, including the creation of an award-winning, structured four-year undergraduate program; the admittance of freshmen; the development of the Dual Degree Program (DDP), a nationally recognized partnership with seventeen Chicagoland community colleges; the building of the University's first living-learning community, *Prairie Place*; intercollegiate athletics; and the planning and construction of several other major renovations;

**WHEREAS**, He has contributed to the good of Governors State University through his leadership, his unwavering dedication to students, his ability to cut through the chaos to get to the core of the matter at hand, to look forward and plan for the future while honoring the past, and for his fierce belief in the essential role of public universities in our democracy.

**NOW, THEREFORE, BE IT RESOLVED** That the Board of Trustees gratefully extends its appreciation for his vision, dedication, diligence, leadership, and unwavering commitment to Governors State University as a Trustee since 1996.

*Approved February 15, 2019*

  
\_\_\_\_\_  
Patrick Ormsby, Chair, Board of Trustees

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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES  
SPECIAL BOARD MEETING**

**March 19, 2019  
10:00 am  
70 W. Madison Street  
Suite 4300  
Chicago, Illinois**

**Patrick Ormsby, Chair**

**CALL TO ORDER AND ROLL CALL**

**PUBLIC COMMENT**

Consistent with Public Act 91-0715 and reasonable constraints determined by the Board of Trustees, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.

**EXECUTIVE SESSION—Discussion of Personnel Matters and Litigation\*\***

**ACTION ITEMS**

1. Discussion and Possible Action Regarding Matter Number 17-01703
2. Discussion and Possible Action Regarding Personnel Matter
3. Discussion and Possible Action Regarding Retention of Public Relations Firm
4. Discussion and Possible Action Regarding Extension of Legal Services Contract

**NEW BUSINESS/OLD BUSINESS**

**ADJOURN**

\*\*Denotes that the matter may be discussed in Executive Session in accordance with the provisions of the Illinois Open Meetings Act.

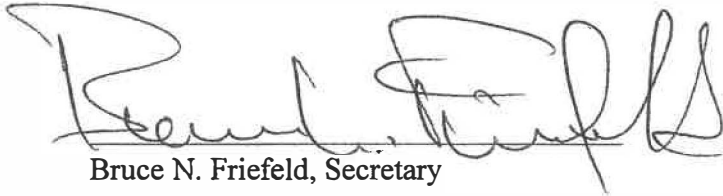
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
March 19, 2019**

***Resolution 19—29: Authorization of Extension Contract for Legal Services:*** The Governors State University Board of Trustees ratifies and approves the award extending the contract for legal services related to the position of Interim General Counsel with the law firm of Burke Burns & Pinelli, Ltd. in an amount not to exceed \$250,000 in aggregate for the contract. This extension will be contracted consistent with the Illinois Procurement Code for an emergency procurement and will conclude within 90 days of the emergency award notice.

*Approved March 19, 2019*

A handwritten signature in black ink, appearing to read "Bruce N. Friefeld", written over a horizontal line.

Bruce N. Friefeld, Secretary  
Board of Trustees

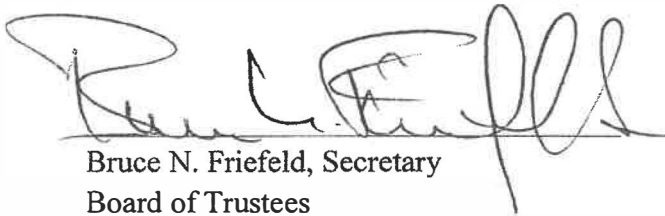
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**GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**RESOLUTION FOR BOARD ACTION  
March 19, 2019**

***Resolution 19—30: Authorization of Contract for Public Relation Services:*** The Governors State University Board of Trustees approves the award for a contract for public relation services with the firm of Culloton Strategies of Chicago in an amount not to exceed \$99,000. This contract will be procured as required under the Illinois Procurement Code.

*Approved March 19, 2019*



Bruce N. Friefeld, Secretary  
Board of Trustees



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**SUMMARY OF RESOLUTIONS  
APPROVED BY THE  
GOVERNORS STATE UNIVERSITY  
BOARD OF TRUSTEES**

**July 1, 2018 - June 30, 2019**

**Resolution 19—01: Amendment of Resolution 18-33: Contract or Underwriting Services:**

Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves an amendment to Resolution 18-33, adopted on May 16, 2018, to reflect the amount of the underwriting cost from "not to exceed \$170,000" to "not to exceed \$185,000".

Approved: Board of Trustees July 27, 2018

**Resolution 19—02: Authorizing Financing of Capital Improvement Projects**

**WHEREAS**, under the terms of the Governors State University Law, 110 LCS 670/15-1 et seq., the Board of Trustees (the "Board") of Governors State University (the "University") is authorized to acquire real and personal property for use by the University; and

**WHEREAS**, the Board has found and determined that it is advisable and necessary to enter into an Installment Purchase Contract for the acquisition of structural and operational improvements to various campus buildings and grounds (the "Improvements "); and

**WHEREAS**, the Board desires to enter into an Indenture of Trust with Amalgamated Bank of Chicago, as trustee (the "Trustee") pursuant to which the Trustee will issue Certificates of Participation (Capital Improvement Project), Series 2018 (the "Certificates") in the payments to be made by the Board under the Installment Purchase Contract, in order to obtain funds for the purpose of financing the Improvements;

**NOW THEREFORE BE IT RESOLVED** by the Board of Trustees of Governors State University in special meeting assembled, that:

1. It is hereby determined to be desirable that the Board authorize the execution and delivery of an Installment Purchase Contract and an Indenture of Trust, and the issuance of the Certificates in connection therewith, in order to provide funds to finance the Improvements.
2. Amalgamated Bank of Chicago is hereby authorized to serve as Trustee.
3. Pursuant to the Board's existing contract, the firm of Chapman and Cutler LLP is hereby retained as Bond Counsel and Disclosure Counsel to the Board in connection with the issuance of the Certificates.
4. Pursuant to the Board's existing contract, the firm of Columbia Capital Management, LLC is hereby retained as Financial Advisor to the Board in connection with the issuance of the Certificates.

5. The Board approves the sale of the Certificates to Mesirow Financial, Inc. (the "Underwriter") upon the terms set forth in the Certificate Purchase Agreement, and subject to the following conditions: (a) the Certificates shall not exceed an aggregate principal amount of \$15,000,000 (net of original issue discount or premium, if any); (b) the Certificates will have a final maturity or final maturities of not later than IO years from the date of issuance of the Certificates; (c) the price at which the Certificates will be sold will not be less than 97% of the par amount thereof; and (d) the True Interest Cost (TIC) on the Certificates shall not exceed 6.25% per annum. The final terms of the Certificates shall be approved by the Treasurer, at his discretion and within such parameters. The Board approves the form of the Certificate Purchase Agreement, a copy of which is on file with the Secretary of the Board for recording. The appropriate officer of the Board is hereby authorized and directed to execute the Certificate Purchase Agreement in the name and on behalf of the Board in substantially the form presented at this meeting, or with such changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting. The fees for services of the Underwriter shall be contingent upon the actual sale of the Certificates.

6. The Board approves the preparation and distribution of a Preliminary Official Statement, in substantially the form presented to this meeting, and authorizes the preparation and distribution of an Official Statement in connection with the sale of the Certificates. The Board approves the Preliminary Official Statement, a copy of which is on file with the Secretary of the Board for recording. The appropriate officer of the Board is hereby authorized and directed to execute the final Official Statement in the name of and on behalf of the Board in substantially the form of the Preliminary Official Statement presented to this meeting, with the addition of final terms of the Certificates, and with such changes as may be approved by the officer of the Board executing the same, his/her execution thereof to constitute conclusive evidence of the Board's approval of all changes from the Preliminary Official Statement presented to this meeting.

7. The Board approves the forms of the Installment Purchase Contract, Indenture of Trust, Acquisition Agreement and Continuing Disclosure Undertaking. Copies of such documents are on file with the Secretary of the Board for recording. The appropriate officers of the Board are hereby authorized and directed to execute such documents in the name of and on behalf of the Board in substantially the forms presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting.

8. The Board approves the purchase of financial guaranty insurance for the Certificates by the Underwriter, as deemed economically beneficial and determined to be in the best interests of the Board by the Treasurer of the Board following consultation with the financial advisor and the Underwriter. The Board agrees to comply with such terms and provisions of the financial guaranty insurance as are approved by the Treasurer of the Board.

9. The Chairman, the Treasurer and the Secretary of the Board and their designees, and the members, officers, agents and employees of the Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of this Resolution and with the actions of the members, officers, agents, and employees of the Board which are in conformity with the intent and purposes of this Resolution, whether heretofore or hereafter taken or done, which actions shall be and are ratified, confirmed and approved.

Approved: Board of Trustees July 27, 2018

**Resolution 19—03: Authorization to Extend a Contract with First Midwest Bank:** Upon the recommendation of President Maimon, the Governors State University Board of Trustees approves an extension of the existing contract with First Midwest Bank of Tinley Park, IL for banking related services for GSU and the GSU Foundation through June 30, 2019.

Approved: Board of Trustees July 27, 2018

**Resolution 19—04: Authorization to Amend the Board of Trustees Regulations**

**WHEREAS**, timing considerations and the nature of the subject matter dictate that the Board of Trustees revise its Regulations, Section II Employees B. Faculty and Administrative Employees 4. Reassignment and Termination b. Termination, at its meeting on October 12, 2018, and

**WHEREAS**, the Board has today considered proposed revisions, and amended certain provisions, as shown in the attached document,

**NOW THEREFORE BE IT RESOLVED** that the Regulations are revised and amended as recommended and become effective upon passage.

Approved: Board of Trustees October 12, 2018

**Resolution 19—05: Approval of FY19 Operating Budget:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY2019 Operating Budget as shown.

## **FY2019 OPERATING BUDGET**

### **Budgeted Revenues and Expenditures by Major Category**

State Funds

#### **FY2019**

#### **Revenues:**

<b>Income Fund</b>	\$34,418,432
<b>Appropriation</b>	22,089,100
<b>Total Revenues</b>	<b>\$56,507,532</b>

#### **Expenses:**

<b>Travel</b>	\$344,187
<b>Auto Operations</b>	41,275
<b>Permanent Improvement</b>	372,126
<b>Telecom</b>	202,875
<b>Awards</b>	12,750
<b>Commodities</b>	617,965
<b>Contractual</b>	7,080,158
<b>Equipment</b>	285,245
<b>Personnel Services</b>	43,143,681
<b>Fringe Benefits</b>	1,517,000
<b>Operating Reserve*</b>	2,890,270
<b>Total Expenses:</b>	<b>\$56,507,532</b>

\* In accordance with BOT Resolution 16-28 to establish an operating reserve fund not to exceed 5% of the University's core operating budget.

Approved: Board of Trustees October 12, 2018

**Resolution 19—06: Approval of FY20 Budget Request to the Illinois Board of Higher Education:** Upon the recommendation of President Maim.on and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY20 Operating Appropriations Request and the forwarding of same to the Illinois Board of Higher Education.

**FY2020 PRELIMINARY IBHE OPERATING BUDGET**

**Budgeted Revenues and Expenditures by Major Category**

State Funds

	<b><u>FY2020</u></b>
<b><u>Revenues:</u></b>	
<b>Income Fund</b>	\$34,590,524
<b>Appropriation</b>	24,942,687
<b>Total Revenues</b>	<b>\$59,533,211</b>
<b><u>Expenses:</u></b>	
<b>Travel</b>	\$344,187
<b>Auto Operations</b>	41,275
<b>Permanent Improvement</b>	747,126
<b>Telecom</b>	260,964
<b>Awards</b>	12,750
<b>Commodities</b>	617,965
<b>Contractual</b>	8,027,020
<b>Equipment</b>	285,245
<b>Personnel Services</b>	44,382,175
<b>Fringe Benefits</b>	1,837,863
<b>Operating Reserve*</b>	2,976,661
<b>Total Expenses:</b>	<b>\$59,533,211</b>

\* In accordance with BOT Resolution 16-28 to establish an operating reserve fund not to exceed 5% of the University's core operating budget.

Approved: Board of Trustees October 12, 2018

**Resolution 19—07: Approval of FY20 Capital Appropriations Request to the Illinois Board of Higher Education:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the FY20 Capital Appropriations Request as proposed in the attachment, and the forwarding of same to the Illinois Board of Higher Education.

Approved: Board of Trustees October 12, 2018





SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020  
CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)

Emergency Capital: GSU's out buildings (the Family Development Center, the Facility Service Building, and the Information Technology Building) were built over 25 years ago and the original mechanical equipment has outlived its usefulness with numerous deficiencies noted. It is recommended that the HVAC units in all three buildings be replaced.

The requirement to provide continuous food service to residential students utilizing the main building's original cafeteria equipment and infrastructure, which is close to 50 years old, is no longer feasible and at risk for imminent shutdown. Much of the equipment cannot be repaired due to the discontinuation of parts and all the underground piping is at risk for failure due to years and years of food and grease damage. In addition to replacing all the equipment in the cafeteria, all the piping needs to be replaced as well.

GSU has two parking lots from the original construction of the University nearly 50 years ago. After years of patching and sealing, they are beyond repair and in need of total replacement. They pose a safety hazard to everyone utilizing or walking through these lots. In addition the service road to the University's Shipping and Receiving Building which receives the majority of heavy truck traffic, is original to the University's construction and beyond repair.

The GSU campus holds seven water retention ponds of varying sizes. Storm water run-off from all seven feed the Thorn Creek Watershed, with obvious effects on the ecology and the quality of the environment in the region served by the University, including a sizable portion of northwest Indiana. This request calls for funds to undertake the renovation of those ponds, with the overall project envisioned as proceeding over a 3-year period. This project is needed both to provide responsible stewardship of a watershed that feeds extensive portions of the surrounding community, and to preserve the functionality of GSU's parking lots onto which storm water backs up when the drainage system is blocked.

Governors State University firewall and network architecture will be reaching the useful life where within five years vendor support and updates will be limited and no longer be available. Funding to begin the replacing equipment is required. Funds for FY19 will start a replacement program where aging equipment will go onto a replacement cycle thus avoiding significant large capital investment in a single fiscal year. Additionally by replacing aging equipment implementing new architecture to improve accessibility and security can be incorporated.

As part of Governors State University technology continuous improvement, investments into process improvement projects is a key component. Areas such as employee time entry, data warehousing, and storage growth are examples.

Governors State ranks as the safest public university campus in Illinois. To ensure safety, the campus is patrolled and monitored with cameras 24 hours a day, 365 days a year by a team of State of Illinois certified police officers. GSU also maintains an Emergency Response Team that reviews emergency preparedness plans and procedures, and implements new procedures to ensure a safe and secure campus. Students and Faculty have raised concern requesting added safety to the extension walkways (NO lighting, views hindered by shrubbery and natural grasses, additional campus emergency phones and cameras) and added walkways to the campus housing and city rail station where none currently exist and the unit roadways are being used resulting in a dangerous situation for both pedestrians and motorists. A combination of traditional underground electric and "green" solar power will be utilized.

GSU's out buildings (the Facility Service Building, and the Information Technology Building) were built over 25 years ago and the original mechanical equipment has outlived its usefulness with numerous deficiencies noted.

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020  
CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)

With (1) the addition of a 300-bed student residence facility in the fall of 2014, (2) the first fielding of intercollegiate athletic teams during 2014-15, and (3) the expansion of outreach activities at the Center for Performing Arts, the Nathan Manilow Sculpture Park and the GSU Visual Arts Gallery, GSU has added notably to the volume of pedestrian traffic on its campus and to the variety of the entries and exits that those pedestrians seek. The walkways which circulate through the campus and provide the primary means of access to the building for students, faculty and staff are in need of significant repair; new walkways are needed to accommodate the circulation patterns of resident students and visitors between buildings; and the provision of lighting along these paths (both the renovated and the newly constructed) is a high-priority safety concern. The project requested here would help to resolve these issues and, in doing so, make the GSU campus more inviting and more easily navigated. More importantly, it would substantially increase the safety of all those using it -- pedestrians and drivers alike.

The Shipping and Receiving Building on GSU's main campus was built in the 1970's and is now in clear and pressing need of substantial renovation. The building also houses the University's mailroom, print shop, and warehouse of records and supplies. GSU commissioned a preliminary assessment of the facility, a copy of which is on file at IBHE, which documents the state of the building and estimates for its renovation. It is on file at IBHE which documents the state of the building and the estimates we've received for its renovation.

GSU has commissioned a report on the state of its exterior athletic fields and the need to repair the fields for safe play. The fields are currently unsafe for use. A copy of that report was forwarded to IBHE. It calls for a total investment of \$4.4 million (before inflation, now estimated to be \$5.06 million) of newly-constructed fields, along with a small service building, for safe play of both our competitive Athletics program as well as physical education courses. We are requesting funds to undertake the project described in that report with the total request divided across two fiscal years of effort.

Sherman Hall / Black Box Theatre has been damaged throughout the lack of funding to complete a reroof of a roof that is over 25 years old. Much money has been spent trying to complete patching of roof, many of the interior items have to be replaced and no AV technology is able to be installed due to risk of damage. Water infiltration is not only entering from above, but also from existing grading issues. The existing grading along the exterior of Sherman Hall needs to be reworked to keep water from infiltrating and deteriorating the masonry and other building materials. Mechanical system upgrades and relocation are needed to allow for acceptable acoustics for a space of this nature. General finishes upgrades and AV upgrades are needed to meet today's standards. The improvements to acoustics will make the space more usable by multiple groups thus increasing its demand and occupancy, and will be a great space for large underclassmen courses. The elimination of water infiltration will preserve the space's new finishes and provide a more pleasant atmosphere (no more musty odors).

As a result of the lack of State funding of a capital budget, the University's deferred maintenance backlog has become critical. GSU estimated \$13.9 million was needed to address the most pressing of the deferred maintenance, and pursued borrowing through Certificates of Participation or Revenue Bonds. On August 15, 2018, Governor State University's (GSU) Certificates of Participation Series 2018 (COP 2018) was priced at an all-in interest cost of 4.586% over 10 years to fund a list of improvements, prioritization from the list below is currently in progress. Design, bidding and contract award phases will follow. In FY18, the anticipated Facility Fee revenue of \$2.4M was utilized for the payment of debt service COP 2008 and 2009 in the amount of \$1,726,581 with an additional ~\$500,000 utilized to fund interim repairs and renewal until the deferred maintenance projects can be fully funded. A facility fee increase of \$15 per credit hour was implemented in FY19 to fund approximately \$630,725 available for facility maintenance, repairs and renewal projects.

**TOTAL, CAPITAL RENEWAL PROJECTS**      \$      55,708      \$      22,230      \$      12,650      \$      14,298      \$      6530

TABLE C101

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
**Governors State University**

**FISCAL YEAR 2020**  
CAPITAL REQUEST

(IN THOUSANDS OF DOLLARS)

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020  
CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)

**REGULAR CAPITAL PROJECTS**

1	Academic Building E Extension	\$ 3,530	\$ 3,530	\$ -	\$ -	\$ 0	-
<p>Currently there is a limited amount of learning environments that have a capacity greater than 50 persons (two in total). This puts many constraints on academic programming. GSU seeks funds for the construction of eight new lecture halls that would have the minimum capacity of 100 students each and be easily divisible to allow for smaller classrooms as needed. These would be equipped with the latest instructional technology. This would be a two story extension to the existing E building and have connections at each level to allow for easy access to existing restrooms and elevators.</p>							
2	Innovation Center (formerly Multi-Purpose Center)	\$ 47,265	\$ 4,019	\$ -	\$ 43,246	\$ 0	-
<p>GSU is singularly lacking in relatively large interior spaces capable of holding classes with enrollment of 60 or more, forum lectures, or university-wide events like commencement which for many years has been held at the Tinley Park Convention Center. GSU seeks funds to begin planning for the construction of a multi-story, multi-purpose academic/service center. The interior of this center would consist primarily of divisible space sizable enough (when opened) to serve as an auditorium for large events (like commencement) or (when divided) to provide up to four lecture halls capable of holding over 60-200 students apiece, and fully equipped with state-of-the-art instructional technology. Upper stories of the center would contain technology-laden classrooms and student service offices. This proposal envisions us spending most of FY18 planning the facility, up to the point of generating construction documents and proceeding into the market to solicit construction bids. Construction costs for this project are requested under the "future year" label in this table, presumably beginning in FY19. In our experience with deferred maintenance projects, planning up to and including evaluating bid documents will cost about 8.5% of the total project cost; hence the numbers included here as the "Budget Year Request" for FY19.</p>							
3	C Building Addition for Student Security & Safety	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ 0	X

During the summer and autumn of 2009, we engaged the architecture/design firm of STR Partners LLC to develop a vision statement for the proposed Innovation Center. We have already filed copies of that statement with IBHE. The vision statement is not offered as a fully-designed, final version of the Innovation Center being proposed here, but rather as a guide to our current thinking on the matter. Inflation factor of 1.15 has been applied to historically reported figures.

GSU safety and security needs have increased substantially since GSU has become a 24/7 campus with student housing is FY15. Our Department of Public Safety is greatly in need of an area that would hold vehicles and allow for transfer of any persons subjected to personal assault or in custody without going through the public areas of the main building and HR waiting area. Additionally, we currently utilize small internal spaces like utility and storage closets for holding areas. This space would allow for the use of these internal spaces as their intended purpose vs currently being used for fingerprinting, and interview rooms.

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
Governors State University

**FISCAL YEAR 2020  
CAPITAL REQUEST**

(IN THOUSANDS OF DOLLARS)	\$	\$	\$	\$	\$
4 University Library	38,755	3,295	-	35,460	0
<p>The current University Library at GSU is a 50,000 square foot portion of the second floor of the University's main building, which wraps around a main staircase and an elevator. Parts of the Library are open to a classroom complex on the third floor. Throughout the day, before and after classes, housing the permanent collections, the library is open to a classroom complex on the third floor. During the periods immediately before and after classes, noise generated by students filters down to the Library producing an environment not conducive to study or research. Interior renovations to the Library over the years have produced seminar rooms, classroom facilities, and a public bank of computer stations, as well as an enhanced entryway. Future renovations to the existing space, however, cannot increase the Library's capacity. GSU is in need of a new University Library facility to house its collections and to provide adequate quiet space for studying and research. We envision a free-standing building of approximately 70,000 square feet located near the heart of campus. Like the request for an Innovation Center, this proposal envisions us spending FY18 planning the facility to the point of generating construction documents and proceeding into the market to solicit construction bids. Construction costs for this project are requested under the "Future Year" label in this table, presumably beginning in FY19. Our request for "Budget Year" funding is 8.5% of the total for planning and design costs.</p> <p>During the late summer and early fall of 2012, we engaged the architecture/design firm of STR Partners LLC to develop a vision statement for the proposed University Library. Like the vision statement for the Innovation Center, that document provides general guidance for the project proposed here. It is on file with IBHE. An inflation factor of 1.15% has been applied to historically reported figures.</p>					
<b>TOTAL, REGULAR CAPITAL PROJECTS</b>	<b>\$ 91,050</b>	<b>\$ 12,344</b>	<b>\$ -</b>	<b>\$ 78,706</b>	<b>\$ -</b>
<b>GRAND TOTAL</b>	<b>\$ 146,758</b>	<b>\$ 34,574</b>	<b>\$ 12,650</b>	<b>\$ 93,004</b>	<b>\$ 6,530</b>

\* Source of Non-State Funds: \_\_\_\_\_

**NOTE: Please indicate with an "X" if project addresses life, health or safety concerns; and projects intended to address risks of campus closures with a Z**

**Resolution 19—08: Authorization of a Contract with Advocate Health and Hospitals Corporation:** Upon the recommendation of President Maimon and the Budget and Finance Committee, the Board of Trustees of Governors State University approves the award of a contract for on-site health center management to Advocate Health and Hospitals Corporation, d/b/a Advocate at Work ("Advocate") for a contract period from October 13, 2018 through June 30, 2020.

Approved: Board of Trustees October 12, 2018

**Resolution 19—09: Authorization of a Contract/or Roadway Improvements:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the award of a construction contract to McGill Construction Company of Frankfort, IL in the amount of \$241,400 for construction work as specified in the bidding documents. With the standard 10% contingency, this action authorizes the University to spend up to \$265,540 on this project.

Approved: Board of Trustees October 12, 2018

**Resolution 19—10: Authorization to Confer Professor Emeritus Status:** Upon the recommendation of President Maimon, and the concurrence of Provost Cada and the College of Health and Human Services, the Governors State University Board of Trustees confers emeritus status to the following:

- Dr. Catherine Brady, Associate Professor of Occupational Therapy
- Dr. Elizabeth Essex, Associate Professor of Social Work
- Dr. Rupert Evans, Professor of Health Administration

Approved: Board of Trustees October 12, 2018

**Resolution 19—11: Approval of Personal Day for Non-Negotiated Employees:** Upon the recommendation of President Maimon, the Governors State University Board of Trustees authorizes granting one personal day to non-negotiated employees who are rated "generally exceeds expectations" or "superior" on their FY18 performance evaluation, to be taken during FY19.

Approved: Board of Trustees October 12, 2018

**Resolution 19—12: Release of Executive Session Minutes:** As required by the Illinois Open Meetings Act [5 ILCS 120] the Executive Session Minutes of the Board and its Committees have been reviewed and the following determinations have been made:

The Governors State University Board of Trustees authorizes the Release of Executive Session Minutes for the following meetings:

- Full Board May 12, 2017
- Board Retreat August 18, 2017
- Full Board December 8, 2017

The Governors State University Board of Trustees does not authorize the destruction of any Executive Session verbatim recordings at this time.

Approved: Board of Trustees October 12, 2018

**Resolution 19—13: Termination of Employment:** Pursuant to the recommendation of President Maimon, presented to the Board of Trustees in accordance with Article 14.4(e)(6) of the GSU-UPI Agreement 2016-2019, the Governors State University Board of Trustees approves the termination of employment with Governors State University of Cynthia Newman, effective upon passage.

Approved: Board of Trustees December 7, 2018

**Resolution 19—14:** Withdrawn

**Resolution 19—15: Approval to Amend Contract for Roadway Improvements:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves a revision of the prior award of a construction contract for roadway improvements, approved on October 12, 2018 by Resolution 19-09, to McGill Construction Company of Frankfort, IL in the amount of \$3,728.25 for additional work due to unforeseen roadway conditions.

Approved: Board of Trustees December 7, 2018

**Resolution 19—16: Approval to Renew Architect Master Contract:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Board of Trustees of Governors State University approves the extension of a three-year contract renewal to LCM Architects LLC of Chicago, IL in an estimated amount of \$525,000, subject to the approval of the Illinois Capital Development Board.

Approved: Board of Trustees December 7, 2018

**Resolution 19—17: Approval of Honorary Degree Candidates:** Upon the recommendation of President Maimon and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the following individuals for inclusion on the list of candidates for the degree of Honorary Doctorate of Humane Letters:

- Robert Gordon, Jr.
- Wes Moore
- Norman "Chuck" Smith

Approved: Board of Trustees December 7, 2018

**Resolution 19—18: Approval to Reinstate and Redesign Education Programs in Secondary Education and Special Education:** Upon the recommendation of President Maimon, and the concurrence of the Academic Affairs Committee, the Governors State University Board of Trustees approves the reinstatement of the following academic programs and a move to redesign status:

- BS in Biology Teacher Education
- BS in Chemistry Teacher Education
- BA in Mathematics Teacher Education
- BA in English Teacher Education
- MA in Special Education

Approved: Board of Trustees December 7, 2018

**Resolution 19—19: Authorization of Contracts for Legal Services:** The Governors State University Board of Trustees ratifies and approves the award of two contracts for legal services with the law Office of James S. Montana, Jr., and the law firm of Burke Burns & Pinelli, Ltd. respectively, in amounts not to exceed \$250,000 per contract, as recommended by the University General Counsel.

Approved: Board of Trustees December 7, 2018

**Resolution 19—20: Release of Executive Session Minutes:** As required by the Illinois Open Meetings Act [5 ILCS 120] the Executive Session Minutes of the Board and its Committees have been reviewed and the following determinations have been made:

The Governors State University Board of Trustees does not authorize the Release of Executive Session Minutes at this time.

The Governors State University Board of Trustees does not authorize the destruction of any Executive Session verbatim recordings at this time.

Approved: Board of Trustees December 7, 2018



**Resolution 19—21: Approval of Internal Audit Plan 2019-2020:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the University's Internal Audit Plan for Fiscal Years 2019 and 2020.

Approved: Board of Trustees February 15, 2019

**Resolution 19—22: Approval of Contract for Family Development Center HVAC Repairs:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves the award of a construction contract to McCauley Mechanical Construction, Inc. of Bridgeview, IL in the amount of \$133,200 for construction work as specified in the bidding documents. With the standard 10% contingency, this action authorizes the University to spend up to \$146,520 on this project.

Approved: Board of Trustees February 15, 2019

**Resolution 19—23: Approval of Tuition Rates for Academic Year 2019-2020:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves tuition rates for Academic Year 2019-2020 to remain flat for all undergraduate, master's, and doctoral programs.

Approved: Board of Trustees February 15, 2019

**Resolution 19—24: Approval of a Tuition Multiplier for International Students:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees amends the meaning of *Resolution 14-06: Authorization to Establish a Differential Tuition Multiplier* to allow for an international tuition multiplier of no less than 1.3 and no greater than 2.0 based on negotiations by the involved parties.

Approved: Board of Trustees February 15, 2019

**Resolution 19—25: Approval of Mandatory Fee Rates for Academic Year 2019-2020:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves mandatory student fee rates for Academic Year 2019-2020 in accordance with the table below.

<b>Mandatory Fees Per Credit Hour:</b>	<b>AY18-19</b>	<b>AY19-20</b>
Facilities	\$39	\$39
Technology	\$13	\$13
Career & Counseling	\$5	\$5
Strategic Initiatives	\$11	\$16
Health Services	\$5	\$5
Student Activity	\$8	\$11
Student Center	\$10	\$16
Off-Campus Programs		<i>NIA</i>
On-line Programs		<i>NIA</i>
<b>Total</b>	<b>\$91</b>	<b>\$105</b>

Approved: Board of Trustees February 15, 2019

**Resolution 19—26: Approval of Fees/or Online/Off-Campus Programs and Services:**

Upon the recommendation of President Maimon, and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves an increase of \$15 per credit hour for online/off-campus student services, starting in Academic Year 2019-2020.

Approved: Board of Trustees February 15, 2019

**Resolution 19—27: Approval of Housing Rates/or Academic Year 2019-2020:** Upon the recommendation of President Maimon and the concurrence of the Budget and Finance Committee, the Governors State University Board of Trustees approves an increase in Prairie Place housing rates of 3.5% for Academic Year 2019-2020.

Approved: Board of Trustees February 15, 2019

**Resolution 19—28:**

**WHEREAS**, Bruce N. Friefeld was appointed to serve on the Board of Trustees of Governors State University in 1996 by Governor Jim Edgar under Illinois Compiled Statute 110 ILCS 670; **WHEREAS**, He served as Chief of Staff for the Will County Board for many years and held leadership positions in the executive and legislative branches of the Will County government; **WHEREAS**, He served his country as a Commissioned Officer on active duty in the United States Naval Reserves and served his local community as a supervisor of Frankfort Township, as a Village of Mokena trustee, and as the President of the Mokena Chamber of Commerce and the Mokena Lions Club; **WHEREAS**, He provided leadership to GSU as the Board of Trustees Board Chair for several terms, as the Board Secretary, and as the chair of several committees, most recently the Governance Committee; **WHEREAS**, He served GSU with a passion for higher education, a commitment to GSU' s mission, an understanding of the climate the University operates in, and dedication to our students, faculty, and staff; **WHEREAS**, He has served Governors State University during a time of great transformation, including the creation of an award-winning, structured four-year undergraduate program; the admittance of freshmen; the development of the Dual Degree Program (DDP), a nationally recognized partnership with seventeen Chicagoland community colleges; the building of the University's first living-learning community, Prairie Place, intercollegiate athletics; and the planning and construction of several other major renovations; **WHEREAS**, He has contributed to the good of Governors State University through his leadership, his unwavering dedication to students, his ability to cut through the chaos to get to the core of the matter at hand, to look forward and plan for the future while honoring the past, and for his fierce belief in the essential role of public universities in our democracy. **NOW, THEREFORE, BE IT RESOLVED** That the Board of Trustees gratefully extends its appreciation for his vision, dedication, diligence, leadership, and unwavering commitment to Governors State University as a Trustee since 1996.

Approved: Board of Trustees February 15, 2019

**Resolution 19—29: Authorization of Extension Contract for Legal Services:** The Governors State University Board of Trustees ratifies and approves the award extending the contract for legal services related to the position of Interim General Counsel with the law firm of Burke Bums & Pinelli, Ltd. in an amount not to exceed \$250,000 in aggregate for the contract. This extension will be contracted consistent with the Illinois Procurement Code for an emergency procurement and will conclude within 90 days of the emergency award notice.

Approved: Board of Trustees March 19, 2019

**Resolution 19—30: Authorization of Contract for Public Relation Services:** The Governors State University Board of Trustees approves the award for a contract for public relation services with the firm of Culloton Strategies of Chicago in an amount not to exceed \$99,000. This contract will be procured as required under the Illinois Procurement Code.

Approved: Board of Trustees March 19, 2019